# **Original**

# Diagnostic Radiology Consultants

CN1512-058



Liberty Tower
605 Chestnut Street, Suite 1700
Chattanooga, TN 37450
(423) 756-3000
chamblisslaw.com

CHAMBLISS, BAHNER & STOPHEL, P.C.

JAMES L. CATANZARO, JR.
DIRECT DIAL (423) 757-0274
DIRECT FAX (423) 508-1274
jcatanzaro@chamblisslaw.com

December 10, 2015

#### **VIA FEDERAL EXPRESS**

Melanie Hill
Executive Director
Tennessee Health Services and Development Agency
502 Deaderick Street
Andrew Jackson Building, 9th Floor
Nashville, TN 37243

Re:

**CON Application** 

Diagnostic Radiology Consultants - Relocation and Establishment of ODC

Dear Ms. Hill:

Enclosed please find in triplicate the Certificate of Need Application for Diagnostic Radiology Consultants, P.A. ("DRC") and a check for the filing fee in the amount of \$ 12,660.72. This letter requests consent calendar review for the application.

DRC has operated a physician-owned radiology practice at its current location in Hamilton County since 1996, and since 2006 has been operating under the assumed name Tennessee Imaging and Vein Center ("TIVC"). Through this CON application, DRC is seeking to relocate its existing magnetic resonance imaging services to a new location within the same service area and less than 1 mile from its current location. In addition, DRC seeks to establish TIVC as an outpatient diagnostic center at the new location. DRC's lease at the current location terminates in August 2016. DRC is not initiating any new radiology services, and does not propose any changes in ownership, service area, staffing, or patient charges.

DRC does not anticipate any opposition to this application, and has included letters of support from physician groups referring patients to TIVC. For this reason, as well as the impending termination of DRC's current lease, DRC respectfully requests that the Board grant consent calendar review in order to expedite project completion.

Respectfully,

James L. Catanzaro, Jr.

Enclosure .

<b>SE</b> (	CTION A:  Name of Facility, Agency, or Institution	1
	Diagnostic Radiology Consultants, P.A. d/b/a/Name	
	1604 Gunbarrel Road	Hamilton
	Street or Route	County
	Chattanooga	TN37421
	City	State Zip Code
2.	Contact Person Available for Responses	s to Questions
	James L. Catanzaro Jr. Name	Attorney Title
	Chambliss, Bahner & Stophel	jcatanzaro@chamblisslaw.com
	Company Name	Email address
	605 Chestnut Street, Suite 1700 Street or Route	City State Zip Code
	Legal Counsel	(423) 757-0274 (423) 508-1274
	Association with Owner	Phone Number Fax Number
3.	Owner of the Facility, Agency or Institu	<u>ution</u>
	Diagnostic Radiology Consultants, P.A.	(423) 893-7226
	Name	Phone Number
	1949 Gunbarrel Road, Suite 170	Hamilton
	Street or Route	County
	Chattanooga	<u>TN</u> <u>37421</u>
	City	State Zip Code
ŀ.	Type of Ownership of Control (Check C	Ine)
	A. Sole Proprietorship	F. Government (State of TN or
	B. Partnership C. Limited Partnership	—— G Political Subdivision)
	D. Corporation (For Profit)	H. Joint Venture
	E. Corporation (Not-for-Profit)	I. Limited Liability Company Other (Specify)

PUT ALL ATTACHMENTS AT THE BACK OF THE APPLICATION IN ORDER AND REFERENCE THE APPLICABLE ITEM NUMBER ON ALL ATTACHMENTS.

Other (Specify)

5.	Nan	ne of Management/Operating Entit	<u>y (If Appl</u>	icabl	e)	
		/A				
	Nam	e				
	Stree	et or Route			County	
	City		Sta		Zip Code	
		TALL ATTACHMENTS AT THE FERENCE THE APPLICABLE I				AND
6.	Lege	al Interest in the Site of the Institu	tion (Chec	k On	e)	
	A. B. C.	Ownership Option to Purchase Lease of _10 Years	<u>X</u>	D. E.	•	
		FALL ATTACHMENTS AT THE FERENCE THE APPLICABLE I				R AND
7.	Type	e of Institution (Check as appropr	iatemore	than	one response may apply)	
	A. B. C. D. E. F. G.	Hospital (Specify) Ambulatory Surgical Treatment Center (ASTC), Multi-Specialty ASTC, Single Specialty Home Health Agency Hospice Mental Health Hospital Mental Health Residential Treatment Facility Mental Petardation Institutional		I. J. K. L. M. N.	Non-Residential Methadone Facility Birthing Center Other Outpatient Facility	<u>X</u>
	Н.	Mental Retardation Institutional Habilitation Facility (ICF/MR)		Q.	(Specify) Other (Specify)	
8.	Pur	pose of Review (Check) as approp	riatemor	e tha	n one response may apply)	
	A. B. C. D.	New Institution Replacement/Existing Facility Modification/Existing Facility Initiation of Health Care Service as defined in TCA § 68-11- 1607(4)	_x_ 	G.	Change in Bed Complement [Please note the type of change by underlining the appropriate response: Increase, Decrease, Designation, Distribution, Conversion, Relocation] Change of Location	X
	E. F.	(Specify)		H. I.	Other (Specify)_ODC	X

	Ple	ase indicate current and propo	sed distril	bution and ce Current B Licensed	Beds	of facility Staffed <u>Beds</u>	beds.  Beds  Proposed	TOTAL Beds at Completion
	A.	Medical			,			
	B.	Surgical		4	-	-		
	C.	Long-Term Care Hospital						
	D.	Obstetrical						
	E.	ICU/CCU						
	F.	Neonatal					:	-
	G.	Pediatric						
	Н.	Adult Psychiatric						
	I.	Geriatric Psychiatric		=_====				
	J.	Child/Adolescent Psychiatric						
	K.	Rehabilitation						
	L.	Nursing Facility (non-Medicaid	Certified)					
	M.	Nursing Facility Level 1 (Med		-	· · · · · · · · · · · · · · · · · · ·			
	N.	Nursing Facility Level 2 (Med					-	
	O.	Nursing Facility Level 2 (dually certified Medicaid/Medicard					,	-
	P.	ICF/MR					0	-
	Q.	Adult Chemical Dependency			-		R <del>11</del>	-
	R.	Child and Adolescent Chemic Dependency	cal					
	S.	Swing Beds					17	:
	T.	Mental Health Residential Tro	eatment					-
	U.	Residential Hospice				-	2	3-13-13
		TOTAL				-	-	<del>2</del>
		*CON-Beds approved but not yet in	n service					
10.	Med	licare Provider Number		3709667				4
		Certification Type	P	hysician Offi	ice			
11.	Med	licaid Provider Number		3709667				
	1,100	Certification Type		Physician Off	fice			<del></del> -
12.	If th	nis is a new facility, will certifi	ication be	sought for N	Iedicare :	and/or Me	dicaid? N/A	
13.	(MC invo	ntify all TennCare Managed Cocos/BHOs) operating in the proleve the treatment of TennCantify all MCOs/BHOs with whechment. Discuss any out-of-n	oposed seare re participation the ap-	rvice area. Po pants? Yes oplicant has c	lease see If the res contracte	attachmen sponse to t d <i>or plans</i>	tt. Will thi his item is y to contract.	es, please Please see

#### **SECTION B**

I. Provide a brief executive summary of the project not to exceed two pages. Topics to be included in the executive summary are a brief description of proposed services and equipment, ownership structure, service area, need, existing resources, project cost, funding, financial feasibility and staffing.

#### **Response:**

#### Proposed Services and Equipment

Applicant Diagnostic Radiology Consultants, P.A. ("DRC"), is a physician owned and controlled radiology practice that currently provides outpatient diagnostic services at 1949 Gunbarrel Road. DRC has provided radiology services at the 1949 Gunbarrel Road location since 1996, and was one of the first health care providers to provide MRI services in the Gunbarrel Road /Hamilton Place area. In 2006, DRC began operating its Gunbarrel Road location under the assumed name "Tennessee Imaging and Vein Center" ("TIVC"). At the TIVC location, DRC currently provides a range of diagnostic imaging services, including magnetic resonance imaging (MRI), ultrasound, mammography, CT, x-ray, nuclear CT, and bone densitometry (the "Current TIVC Services").

DRC's current lease for the TIVC location is set to expire in August of 2016, and this has caused DRC to evaluate relocation options within the Chattanooga market. It has located a new potential site for its current TIVC operations at 1602 Gunbarrel Road, Chattanooga, Tennessee (the "New Location")—approximately 4 blocks, or .8 miles, from its current location. The New Location provides virtually no disruption to DRC's patient relationships in light of its proximity to the current site. DRC has entered into a commitment letter with Imaging Land Holdings, LLC to lease this new location pending approval of this CON application.

DRC anticipates maintaining the same services, service area, staff, salaries, and ownership structure at the New Location. DRC will continue to offer its current services to patients and not initiate any new services at the New Location.

Because DRC currently provides magnetic resonance imaging ("MRI") services that will be relocated as a part of the move, DRC is applying to obtain approval to relocate its current MRI services to the new location. In addition, DRC plans to upgrade its existing MRI, CT, and Mammography machines if this CON application for MRI service relocation and Outpatient Diagnostic Center ("ODC") designation is approved. None of the upgrades require CON approval, but in support of the ODC approval process, the costs associated with the upgrades, as well as the costs of the equipment service agreements, have been included as a part of this project's total estimated costs (see Project Costs Chart, Section C, Economic Feasibility).

As noted above, DRC is a physician owned and controlled practice. To date, it has provided services at TIVC pursuant to the exemptions available to such physician practices under TCA 68-11-201(30)(B). For reasons described below, DRC desires

to convert its operations to an ODC in connection with its relocation. DRC is intimately familiar with the establishment and operation of ODCs, as its affiliate - Digital Imaging of North Georgia, LLC ("DING") - currently operates two licensed ODCs in Chattanooga: Chattanooga Outpatient Center and PET/CT of Chattanooga. DRC believes that this will bring its TIVC operations into greater harmony with its affiliated businesses and the current market environment. Furthermore, there will be very little operational change as a result of this new designation aside from DRC's obtaining a license as an ODC. Most notably, there will be no increase to patient costs based on the ODC designation.

#### Ownership Structure

DRC is a Georgia professional corporation qualified to do business in Tennessee, which is owned by eight physicians as follows: Brett Austin, MD (15 shares); James Busch, MD (15 shares); Grant Huntzinger, MD (15 shares); Scott Kemmerer, MD (15 shares); Andrew Kreek, MD (15 shares); Garth McPherson, MD (15 shares); James Morrow, MD (15 shares); and John Nelson, MD (15 shares). There are no parent or subsidiary organizations. As noted above, DRC shares common ownership with DING, which holds two ODC licenses.

#### Service Area

DRC's service area for the Current TIVC Services, which will not change, is predominately (70%) Hamilton County, although it also services patients from Marion, Rhea, Bradley, and Sequatchie Counties, as well as Catoosa and Walker Counties in northern Georgia.

#### Need and Existing Resources

DRC seeks to relocate Current TIVC Services to the New Location and designate same as an ODC. DRC's existing office at 1949 Gunbarrel Road is a leased unit within a multi-unit medical building, with patient care rooms on two floors. Because it is located in an area not visible from the road, it is often difficult for patients to find. Furthermore, the current location is located at a high-traffic area behind a Starbucks location which can lead to a frustrating traffic pattern for DRC's patients.

DRC will relocate the Current TIVC Services to the New Location, which is a newly constructed building less than one mile south on Gunbarrel Road that will offer patients easier access and a state-of-the-art facility. DRC will be leasing the building from Imaging Land Holdings, LLC.

DRC's MRI services at the current TIVC location have consistently met or exceeded the State of Tennessee's Certificate of Need Standards and Criteria for Magnetic Resonance Imaging Services. DRC performed 3112 MRI scans at the current TIVC location in 2014, and projects approximately 2884 for 2015 and 2989 for 2016 at the New Location. No negative change in utilization is anticipated with the relocation and ODC designation.

#### Project Cost, Funding and Financial Feasibility

The total estimated cost to relocate the Current TIVC Services to the New Location and initiate services as an ODC is \$5,639,646.02, comprised of a fair market rental annualized at \$230,000 to lease the newly constructed building for an initial period of ten (10) years and associated costs of \$143,152.88. In addition, the estimated cost includes the cost of MRI, CT, and Mammography upgrades (\$1,556,098) and associated service agreements (\$447,387.30 over ten years). The project costs will be financed with the cash reserves and operating funds of DRC.

#### Staffing

DRC will maintain its current staffing levels at the new location. Current staffing includes three board-certified radiologists licensed to practice in Tennessee, a vein assistant, a registered nurse, a nuclear medicine technician, a mammography technician, an MRI technician, a registered radiology technician, a CT technician, and an ultrasound technician. In addition, DRC employs four receptionists and clerical staff in connection with the Current TIVC Services.

- II. Provide a detailed narrative of the project by addressing the following items as they relate to the proposal.
  - A. Describe the construction, modification and/or renovation of the facility (exclusive of major medical equipment covered by T.C.A. § 68-11-1601 et seq.) including square footage, major operational areas, room configuration, etc. Applicants with hospital projects (construction cost in excess of \$5 million) and other facility projects (construction cost in excess of \$2 million) should complete the Square Footage and Cost per Square Footage Chart. Utilizing the attached Chart, applicants with hospital projects should complete Parts A.-E. by identifying as applicable nursing units, ancillary areas, and support areas affected by this project. Provide the location of the unit/service within the existing facility along with current square footage, where, if any, the unit/service will relocate temporarily during construction and renovation, and then the location of the unit/service with proposed square footage. The total cost per square foot should provide a breakout between new construction and renovation cost per square foot. Other facility projects need only complete Parts B-E. Please also discuss and justify the cost per square foot for this project.

If the project involves none of the above, describe the development of the proposal.

Response: DRC will lease space in a newly constructed building at the New Location (the "Building"). In essence, DRC will be relocating the Current TIVC Services to the Building. The New Location is less than a mile from DRC's current TIVC location. DRC will deliver the same services at the New Location as are currently offered, but the Building will be designed to improve patient care and be easily accessible for patients. The New Location will have ample parking, improved access from Gunbarrel Road, and include a covered drop-off area located adjacent to the entrance.

The Building will be a two-story structure exclusively occupied by DRC. The first floor will consist of patient reception, registration and a waiting area, as well as all patient care rooms. Private patient treatment rooms will be constructed on either side of a large U-shaped hallway extending behind the reception and waiting rooms, and will include x-ray, two ultrasound rooms, mammography, bone densitometry, nuclear CT, stress testing, EMG, MRI, and CT. In addition, the first floor contains a number of technician offices, a semi-private patient recovery room, a sub-waiting room, and a physician reading room. The second floor will consist of primarily administrative offices, including accounts receivable, marketing, and finance, as well as a boardroom and breakroom. The remaining space will be left open to develop additional offices as needed. As designed, the new facility will offer patients improved comfort, privacy, and service.

The Building will be a total of 10,659 square feet (7,648 first floor, 3,011 second floor) situated on a 1.29 acre parcel. The total estimated cost to relocate to the New Location is \$5,639,646.02, including fair market lease for an initial period of ten (10) years. The Square Footage and Cost per Square Foot Chart is not provided because the construction-related costs for this application are less than \$2 million. DRC will maintain the Current TIVC Services at its current location at 1949 Gunbarrel Road until construction of the Building is complete, so it is not necessary to temporarily relocate during construction. DRC anticipates relocating the Current TIVC Services sometime in September 2016.

B. Identify the number and type of beds increased, decreased, converted, relocated, designated, and/or redistributed by this application. Describe the reasons for change in bed allocations and describe the impact the bed change will have on the existing services.

#### Response: Not applicable.

- C. As the applicant, describe your need to provide the following health care services (if applicable to this application):
  - 1. Adult Psychiatric Services
  - 2. Alcohol and Drug Treatment for Adolescents (exceeding 28 days)
  - 3. Birthing Center
  - 4. Burn Units
  - 5. Cardiac Catheterization Services
  - 6. Child and Adolescent Psychiatric Services
  - 7. Extracorporeal Lithotripsy
  - 8. Home Health Services
  - 9. Hospice Services
  - 10. Residential Hospice
  - 11. ICF/MR Services
  - 12. Long-term Care Services
  - 13. Magnetic Resonance Imaging (MRI)

- 14. Mental Health Residential Treatment
- 15. Neonatal Intensive Care Unit
- 16. Non-Residential Methadone Treatment Centers
- 17. Open Heart Surgery
- 18. Positron Emission Tomography
- 19. Radiation Therapy/Linear Accelerator
- 20. Rehabilitation Services
- 21. Swing Beds

Response: DRC will continue to provide the same level of MRI services to patients at the New Location. DRC is currently providing MRI services and meeting the State of Tennessee's utilization standards. In 2014, DRC provided 3113 MRI procedures at the TIVC location, well in excess of the 2880 minimum under the State of Tennessee Certificate of Need Standards and Criteria. DRC is relocating its services less than one mile south on Gunbarrel Road. Therefore, DRC will continue to meet the same need for MRI services at the New Location. No new services are being initiated. DRC, however, anticipates upgrading its current MRI if this application for MRI service relocation and ODC designation is approved.

D. Describe the need to change location or replace an existing facility.

Response: DRC currently leases several spaces within a multi-unit medical building for the Current TIVC Services, with patient care rooms located on two floors. The lease for the current location expires in August 2016, and does not provide DRC any right or option to lease additional space on the property. In addition, the current facility is located on a side street off of Gunbarrel Road behind several commercial buildings, making it difficult for patients to find. As noted above, the presence of a Starbucks store further complicates visibility and traffic patterns for patients.

In contrast, the New Location will sit directly on Gunbarrel Road and will offer patients improved access. The Building is more visible from Gunbarrel Road, and should eliminate the confusion that patients have had finding the current TIVC location. In addition, the New Location is easily accessible by public transportation and has ample parking directly in front of the Building. The Building has been designed with physician input to include features improving patient care, privacy, comfort, and service efficiency that cannot be implemented at the current location due to lease and physical plant limitations. In addition, all patient care rooms will be located on the first floor for ease of accessibility.

- E. Describe the acquisition of any item of major medical equipment (as defined by the Agency Rules and the Statute) which exceeds a cost of \$1.5 million; and/or is a magnetic resonance imaging (MRI) scanner, positron emission tomography (PET) scanner, extracorporeal lithotripter and/or linear accelerator by responding to the following:
  - 1. For fixed-site major medical equipment (not replacing existing equipment):

- a) Describe the new equipment, including:
  - (1) Total cost (As defined by Agency Rule);
  - (2) Expected useful life;
  - (3) List of clinical applications to be provided; and
  - (4) Documentation of FDA approval.
- b) Provide current and proposed schedules of operations.

Response: Not Applicable. DRC anticipates replacing its existing MRI with an upgraded machine if this application for MRI service relocation and ODC designation is approved.

- 2. For mobile major medical equipment:
  - a) List all sites that will be served;
  - b) Provide current and/or proposed schedule of operations;
  - c) Provide the lease or contract cost.
  - d) Provide the fair market value of the equipment; and
  - e) List the owner for the equipment.

Response: Not applicable.

3. Indicate applicant's legal interest in equipment (i.e., purchase, lease, etc.) In the case of equipment purchase include a quote and/or proposal from an equipment vendor, or in the case of an equipment lease provide a draft lease or contract that at least includes the term of the lease and the anticipated lease payments.

Response: DRC anticipates replacing its existing MRI if this application for MRI service relocation and ODC designation is approved. A quote from the equipment vendor is attached hereto as Attachment B.II(E).

- A. Attach a copy of the plot plan of the site on an 8 1/2" x 11" sheet of white paper which must include:
  - 1. Size of site (in acres);

III.

- 2. Location of structure on the site: and
- 3. Location of the proposed construction.
- 4. Names of streets, roads or highway that cross or border the site.

Please note that the drawings do not need to be drawn to scale. Plot plans are required for all projects.

Response: Please see a copy of the plot plan attached hereto as Attachment B.III(A).

B. Describe the relationship of the site to public transportation routes, if any, and to any highway or major road developments in the area.

Response: The new location is less than  $1\frac{1}{2}$  miles from I-75 on Gunbarrel Road – a major thoroughfare near Hamilton Place and a medical "hub" for a number of satellite hospitals and health facilities.

The New Location can be easily accessed by patients using public transportation such as through the CARTA Route 4 (Eastgate/Hamilton Place Route and Hamilton Place Express) and Route 6 (East Brainerd Diala-Ride) buses. Its proximity to I-75 allows ease of access for patients who reside in all areas of Hamilton County, other Tennessee counties in DRC's service area, as well as those coming from northern Georgia.

1. Describe the accessibility of the proposed site to patients/clients

Response: The New Location will be more easily accessible by all patients. Rather than being situated behind other medical and commercial buildings, the New Location will be readily visible from Gunbarrel Road and have ample parking, including sufficient handicapped parking. The entrance to the Building has a covered drop-off area just a few yards from registration and waiting areas. All patient care rooms will be located on the first floor of the Building.

IV. Attach a floor plan drawing for the facility which includes legible labeling of patient care rooms (noting private or semi-private), ancillary areas, equipment areas, etc. on a 8 ½" x 11" sheet of white paper.

NOTE: <u>**DO NOT SUBMIT BLUEPRINTS.**</u> Simple line drawings should be submitted and need not be drawn to scale.

Response: Please see a copy of the floor plan drawing attached hereto as Attachment B.IV.

- V. For a Home Health Agency or Hospice, identify:
  - 1. Existing service area by County;
  - 2. Proposed service area by County;
  - 3. A parent or primary service provider;
  - 4. Existing branches; and
  - 5. Proposed branches.

Response: Not applicable.

#### **SECTION C**

#### NEED

- 1. Describe the relationship of this proposal toward the implementation of the State Health Plan and Tennessee's Health: Guidelines for Growth.
  - a) Please provide a response to each criterion and standard in Certificate of Need Categories that are applicable to the proposed project. Do not provide responses to General Criteria and Standards (pages 6-9) here.

#### **Response:**

#### Guidelines for Growth: Construction of a Health Care Institution

DRC will not be adding beds, services, or medical equipment at the New Location. Instead, DRC is relocating its Current TIVC Services to the Building newly constructed by Imaging Land Holdings LLC. DRC currently leases several units on multiple floors within Atrium Medical Building, owned by Colony FLI Atrium LLC. Patient care rooms are located on two floors, and the current lease does not give DRC the right or option for additional space to accommodate growth. Due to such restrictions under the lease and due to limitations in the physical layout and location, DRC is not able to renovate its current TIVC facility to the extent necessary. Therefore, construction of a new facility is the only viable option. The current lease expires in August 2016, and DRC anticipates that construction of the Building will be complete. However, DRC is hopeful that it may continue to operate the Current TIVC Services at the current location on a month-to-month basis if necessary until construction of the new facility is complete and its lease with Imaging Land Holdings commences.

Because DRC is already providing radiology services in the same immediate area, and meeting the minimum standards for MRI utilization, there is an acceptable existing demand for its services to continue. There is no anticipated negative change in utilization rates with the construction and relocation to the Building and New Location.

Included at Attachment C.Need.1 are letters from several of DRC's referring physician groups in support of this CON application.

#### **Guidelines for Growth: ODC**

For the previous three years, DRC has met the need and utilization standards of 2880 MRI procedures per year at the TIVC location, and anticipates the same going forward. Below are the MRI utilization numbers for 2012, 2013, and 2014, and projected numbers for 2015, 2016, 2017, 2018, and 2019:

	2012	2013	2014	2015	2016	2017	2018	2019
MRI	3074	3165	3113	2884	2989	3115	3208	3304
Procedures								

As a whole, Hamilton County performed 52,299 MRI procedures in 2014 at an average of 2377 per magnet.

DRC is already providing radiology services, meeting the minimum standards for MRI utilization. Converting the Current TIVC Services to an ODC will not increase or add any additional services in the geographical service area, and DRC does not anticipate any material change in volume in any services that it provides. At the present volume level, DRC has remained profitable and projects that it will continue to do so. DRC is certain that the proposed ODC will meet the needs of its clientele because it is already providing such services at the current TIVC location as a physician practice.

Emergencies within the outpatient diagnostic facility will be managed in conformity with accepted medical practice. The New Location is just one block, or .3 miles, from Erlanger East, which includes an emergency room.

DRC already has in place protocols to assure that all clinical procedures are medically necessary and do not duplicate other services. DRC's radiologists only perform radiology procedures for patients with a valid referral and prescription, and if necessary, for whom their insurance company has preauthorized the service.

#### State Health Plan: 5 Principles for Achieving Better Health

- 1. <u>Healthy Lives</u>: The newly constructed Building will provide enhanced patient care and service in a modern, easily accessible location. DRC will continue to collaborate with providers to ensure high quality patient care, and will continue to contract with TennCare MCOs and to provide its patients with the most advanced radiology services.
- 2. Access to Care: DRC has provided radiology services to patients in the area since 1996, and has operated as TIVC since 2006. DRC's relocation of MRI services and operation as an ODC may actually improve access to MRI or other radiology services in its service area. DRC will be located in a modern, free-standing facility more easily accessible from Gunbarrel Road. DRC also believes that this new entranceway will be safer than the current congested location.
- 3. <u>Economic Efficiencies:</u> DRC will continue to meet the need standards for MRI services in Hamilton County. DRC's charges are projected to be lower than those of other outpatient facilities, and significantly less than the charges for radiology services by hospitals. Patient charges and facility

revenue are not projected to materially change as a result of the relocation. Specifically, DRC's charges will not change from its current rates based on its new designation as an ODC.

- 4. <u>Quality of Care:</u> All of TIVC's radiologists are board-certified radiologists licensed in both Tennessee and Georgia and members of the American College of Radiology.
- 5. <u>Healthcare Workforce:</u> DRC employs exceptionally qualified radiologists, including radiologists specializing in interventional radiology. DRC will continue to recruit high qualified radiologists and other staff as needed.
- b) Applications that include a Change of Site for a health care institution, provide a response to General Criterion and Standards (4)(a-c)

#### **Response:**

- (a) Need. The New Location is approximately four blocks (less than one mile) from the current location at 1949 Gunbarrel Road. However, the New Location is more easily visible from Gunbarrel Road with easier egress and ingress from Gunbarrel Road, and the proposed layout of the Building will improve patient service by allowing all patient rooms to be located on the first floor. The current lease at 1949 Gunbarrel Road terminates in August 2016. The need for continued services clearly exists based on DRC's current operations, as discussed in greater detail above.
- (b) <u>Economic Factors</u>. The New Location is at least as economically beneficial to the population to be served as the original site. There will be no expected changes to the charge schedule or to pricing. DRC does not anticipate any economic changes to patients.
- (c) <u>Contribution to the Orderly Development of Health Care Facilities and/or Services</u>. DRC does not anticipate that any delays will occur as a result of the proposed change in location. TIVC will remain at the current location until construction is complete at the New Location. The move improves patient accessibility and provides a more updated and patient focused treatment location.
- 2. Describe the relationship of this project to the applicant facility's long-range development plans, if any.
  - Response: DRC's long-term development plans include operating in a new, improved facility that better meets its patients' needs and maximizes the efficiency and efficacy of services offered.
- 3. Identify the proposed service area and justify the reasonableness of that proposed area. Submit a county level map including the State of Tennessee clearly marked to reflect the service area. Please submit the map on 8 1/2" x 11" sheet of white paper marked only with ink detectable by a standard photocopier (i.e., no highlighters, pencils, etc.).

Response: DRC's service area for the relocated services will not change with the relocation, and includes primarily Hamilton County, Tennessee. In addition, TIVC

receives patients from Bradley, Sequatchie, Rhea, and Marion Counties, Tennessee. Approximately 79.2% of TIVC's patients reside in these 5 counties. Broken down, TIVC's patients originate as follows:

Hamilton County: 70%
Bradley County: 5%
Sequatchie County: 1.4%
Rhea County: 1.4%
Marion County: 1.4%
Catoosa County, GA: 7.5%
Walker County, GA: 5.5%

Other: 7.8%

4.

Percentages based upon 2015 TIVC patient demographics.

The proposed service area is reasonable based on 2015 statistics tracking the demographics of patients utilizing the Current TIVC Services. As one of the first radiology providers in the area, DRC has long established links to communities surrounding Hamilton County and in northern Georgia near the Tennessee/Georgia state line.

There has been significant development of medical and hospital facilities in eastern Hamilton County especially along Gunbarrel Road. DRC primarily serves the patients of those medical and hospital service providers, as well as the residents of Harrison, Collegedale, and Apison, and the north Georgia counties of Catoosa and Walker. There are no comprehensive radiology services in Harrison, Collegedale, and Apison. A copy of the service area map is attached hereto as Attachment C.Need.3.

A. Describe the demographics of the population to be served by this proposal.

Response: The population to be served by DRC at its New Location will not change from the population it currently serves. It currently serves individuals who reside in the above-named counties. The demographics of its patient population reflect the demographics of Hamilton, Bradley, Rhea, Sequatchie and Marion Counties and north Georgia in general. It is primarily residential with some business and industrial development, and each Tennessee county projects growth over the next three years, confirming the need for DRC to continue to provide radiology services in its new location. Details of the demographics for each of the Tennessee counties in DRC's service area are listed below. Similar data for the portion of the service area in northern Georgia is not available.

<u>Variable</u>	Hamilton	Bradley	Rhea	Sequatchie	Marion	TN Service	Tennessee
						Area	
*2015, Age 65+	57,974	16,985	6,217	2,916	5,502	89,594	1,012,937
*2019, Age 65+	64,174	19,036	6,907	3,372	6,031	99,520	1,134,565
Age 65+, % Change	10.7%	12.1%	11.1%	15.6%	9.6%	11.1%	12.0%
Age 65+, % Total, 2019	18.1%	17.5%	19.7%	20.7%	20.7%	18.3%	16.5%
*2015, Total Population	349,273	104,364	33,767	15,246	28,652	531,302	6,649,438
*2019, Total Population	354,610	108,511	35,081	16,270	29,125	543,597	6,894,997
Total Pop. % Change	1.5%	4.0%	3.9%	6.7%	1.7%	2.3%	3.7%
**TennCare Enrollees	67,542	22,320	9,116	4,042	7,177	110,197	1,469,855
(as of Oct. 2015)							
TennCare Enrollees as a % of Total Population	19.3%	21.4%	27%	26.5%	25%	20.7%	20.7%
***Median Age (2010)	39.3	38.2	39.8	40.6	42.3	40	38
***Median Household Income (2009-2013)	\$46,702	\$41,083	\$36,741	\$36,434	\$41,268	\$40,446	\$44,298
***Population % Below Poverty Level (2009-2013)	16.6%	19.8%	22.6%	17.4%	18.2%	18.9%	17.6%

#### Sources:

B. Describe the special needs of the service area population, including health disparities, the accessibility to consumers, particularly the elderly, women, racial and ethnic minorities, and low-income groups. Document how the business plans

<sup>\*</sup> Tennessee Population Estimates 2015 and 2019, Tennessee Department of Health

<sup>\*\*</sup> TennCare Enrollment Data, October 2015

<sup>\*\*\*</sup> Tennessee County QuickFacts from U.S. Census Bureau

of the facility will take into consideration the special needs of the service area population.

Response: DRC's patient population represents the general demographics of its service area. There are a number of low income rural areas in the service area, particularly in the farther reaches of eastern Hamilton County, Bradley County, Rhea County and parts of north Georgia. DCR currently serves and will continue to serve those populations, which include TennCare, Medicaid and Medicare patients.

5. Describe the existing or certified services, including approved but unimplemented CONs, of similar institutions in the service area. Include utilization and/or occupancy trends for each of the most recent three years of data available for this type of project. Be certain to list each institution and its utilization and/or occupancy individually. Inpatient bed projects must include the following data: admissions or discharges, patient days, and occupancy. Other projects should use the most appropriate measures, e.g., cases, procedures, visits, admissions, etc.

Response: Several other facilities in the primary service area (Hamilton County) are providing MRI services, including: Chattanooga Bone & Joint Surgeons, PC, Chattanooga Imaging Downtown, Chattanooga Imaging East, Chattanooga Imaging Hixson, Chattanooga Orthopaedic Group PC, Chattanooga Outpatient Center, Erlanger East, Erlanger Medical Center, Memorial Hixson, Memorial Hospital, Memorial Ooltewah, Neurosurgical Group of Chattanooga, Parkridge East, and Parkridge Medical Center. Of these, only Chattanooga Outpatient Center (also owned by DRC's affiliate, DING) and Chattanooga Imaging Downtown are ODCs.

The MRI utilization data for these above-listed Hamilton County facilities for the past three years is set out below:

Provider	2012	2013	2014	% Changed
Chattanooga Bone & Joint Surgeons	1021	841	350	-65.72%
Chattanooga Imaging Downtown	2035	1540	1935	-4.91%
Chattanooga Imaging East	2850	2822	2869	.67%
Chattanooga Imaging Hixson	2230	2386	2368	6.19%
Chattanooga Orthopaedic Group PC	5332	5340	7004	31.36%
Chattanooga Outpatient Center	6465	7292	8659	33.94%

Erlanger East Campus	704	568	832	18.18%
Erlanger Medical Center	10915	11558	12950	18.64%
Memorial Hixson Hospital	2836	2488	2569	-9.41%
Memorial Hospital	4096	4356	4244	3.61%
Memorial Ooltewah Imaging Center	1050	1049	1028	-2.10%
Neurosurgical Group of Chattanooga, P.C.	1405	1198	1259	-10.39%
Parkridge East Hospital	919	1024	997	8.49%
Parkridge Medical Center	2496	2054	2122	-14.98%

Other TN counties serviced by TIVC have limited access to MRI services. Marion and Rhea Counties each have a single MRI in a hospital facility. Sequatchie County has no MRI provider. Bradley County has three facilities providing MRI services, two of which are hospitals. MRI utilization data for these counties is listed below.

County/Provider	2012	2013	2014	% Changed
Bradley – Cleveland Imaging	2769	3509	3874	39.91%
Bradley – Skyridge Medical Center	2499	2302	2261	-9.52%
Bradley – Skyridge Medical Center Westside	2493	1818	1370	-45.05%
Marion – Parkridge West Hospital	953	884	558	-41.45%
Rhea – Rhea Medical Center	1530	1481	1495	-2.29%

Source: State of Tennessee MRI Utilization Data and Trend Data, as of 8/10/2015 DRC is not aware of any approved but unimplemented CONs for MRI providers within DRC's service area.

6. Provide applicable utilization and/or occupancy statistics for your institution for each of the past three (3) years and the projected annual utilization for each of the two (2) years following completion of the project. Additionally, provide the details regarding the

methodology used to project utilization. The methodology must include detailed calculations or documentation from referral sources, and identification of all assumptions.

Response: The chart below demonstrates DRC's MRI utilization at TIVC for each of the past three years and the projected annual utilization for the two years following completion of the project (2016 and 2017):

MRI utilization	2012	2013	2014	2016 (projected)	2017 (projected)
DRC (TIVC)	3074	3165	3133	2989	3115

Source: State of Tennessee Health Services and Development Agency, MRI Equipment Utilization Report (8/10/2015).

At this time, DRC anticipates moving the Current TIVC Services into the newly constructed Building in September 2016. No additional services are anticipated. In its calculation of the projected MRI utilization, DRC assumes flat growth prior to the move (January through July 2016), with an increase of approximately one MRI service per day following the move due to the improved location and accessibility of the new facility. DRC assumes a more modest increase of approximately .5 MRI services per day in 2017, again based upon the improved location and accessibility of the newly constructed facility.

#### **ECONOMIC FEASIBILITY**

- 1. Provide the cost of the project by completing the Project Costs Chart on the following page. Justify the cost of the project.
  - All projects should have a project cost of at least \$3,000 on Line F. (Minimum CON Filing Fee). CON filing fee should be calculated from Line D. (See Application Instructions for Filing Fee)
  - The cost of any lease (building, land, and/or equipment) should be based on fair market value or the total amount of the lease payments over the initial term of the lease, whichever is greater. Note: This applies to all equipment leases including by procedure or "per click" arrangements. The methodology used to determine the total lease cost for a "per click" arrangement must include, at a minimum, the projected procedures, the "per click" rate and the term of the lease.
  - The cost for fixed and moveable equipment includes, but is not necessarily limited to, maintenance agreements covering the expected useful life of the equipment; federal, state, and local taxes and other government assessments; and installation charges, excluding capital expenditures for physical plant renovation or in-wall shielding, which should be included under construction costs or incorporated in a facility lease.
  - For projects that include new construction, modification, and/or renovation; documentation must be provided from a contractor and/or architect that support the estimated construction costs.

Response: Please see the Project Costs Chart on the following page.

The new Building will be located on easily accessible property on Gunbarrel Road – a major thoroughfare in eastern Hamilton County. DRC will lease the property at a fair market value rental.

#### PROJECT COSTS CHART

A.	Con	struction and equipment acquired by purchase:	
	1.	Architectural and Engineering Fees	0
	2.	Legal, Administrative (Excluding CON Filing Fee), Consultant Fees	\$35,000.00
	3.	Acquisition of Site	00
	4.	Preparation of Site	0
	5.	Construction Costs	0
	6.	Contingency Fund	0
	7.	Fixed Equipment (Not included in Construction Contract)	_\$1,556,098.00
	8.	Moveable Equipment (List all equipment over \$50,000)	0
	9.	Other (Specify)Equipment service agreements	\$447,387.30
В.	Acq	uisition by gift, donation, or lease:	
	1.	Facility (inclusive of building and land) (10-year lease, utilities, and real estate taxes)	_ \$3,488,500.00
	2.	Building only	
	3.	Land only	
	4.	Equipment (Specify)	<u> </u>
	5.	Other (Specify) _Moving costs	\$100,000.00
C.	Fina	ncing Costs and Fees:	
	1.	Interim Financing	0
	2.	Underwriting Costs	0
	3.	Reserve for One Year's Debt Service	0
	4.	Other (Specify)	00
D.		mated Project Cost B+C)	
			\$5,626,985.30
E.	C	ON Filing Fee	\$12,660.72
F.	T	otal Estimated Project Cost	
	(I	D+E)	
		TOTAL	\$5,639,646.02

2. Identify the funding sources for this project.

Please check the applicable item(s) below and briefly summarize how the project will be financed. (Documentation for the type of funding MUST be inserted at the end of the application, in the correct alpha/numeric order and identified as Attachment C, Economic Feasibility-2.)

Response: The project will be financed primarily with DRC's cash reserves. The monthly lease will be paid as due under the agreement. A funding commitment letter is attached as Attachment C, Economic Feasibility.2 and DRC's balance sheet as of September 2015 is attached in response to Question 10 (Economic Feasibility).

3. Discuss and document the reasonableness of the proposed project costs. If applicable, compare the cost per square foot of construction to similar projects recently approved by the Health Services and Development Agency.

Response: The estimated cost of the relocation is \$5,639,646.02. This cost consists of a ten-year fair market lease annualized at \$230,000 per year, for a total of \$2,300,000, plus utilities and taxes owed under the lease, in addition to equipment upgrades and associated service agreements. DRC is unaware of similar projects recently approved to relocate radiology practices.

4. Complete Historical and Projected Data Charts on the following two pages--Do not modify the Charts provided or submit Chart substitutions! Historical Data Chart represents revenue and expense information for the last three (3) years for which complete data is available for the institution. Projected Data Chart requests information for the two (2) years following the completion of this proposal. Projected Data Chart should reflect revenue and expense projections for the Proposal Only (i.e., if the application is for additional beds, include anticipated revenue from the proposed beds only, not from all beds in the facility).

Response: Please see the completed data charts on the following pages. Note that DRC's financials are presented using the cash basis method of accounting. As such, there are no "deductions from gross operating revenue."

#### HISTORICAL DATA CHART

Give information for the last *three (3)* years for which complete data are available for the facility or agency. The fiscal year begins in <u>January</u> (Month).

			Year 2012	Year 2013	Year 2014
A.	Utili	zation Data (Specify unit of measure) MRI	3074	3165	_3113
В.		enue from Services to Patients			
	1.	Inpatient Services	\$0	\$0	\$0
	2.	Outpatient Services	\$4,290,775	\$4,055,585	\$3,703,867
	3.	Emergency Services	0	0	0
	4.	Other Operating Revenue (Specify)	0	0	00
		Gross Operating Revenue	\$4,290,775	\$4,055,585	\$3,703,867
C.	Ded	uctions from Gross Operating Revenue			
	1.	Contractual Adjustments	\$	\$	\$
	2.	Provision for Charity Care			
	3.	Provisions for Bad Debt			
		<b>Total Deductions</b>	\$0	\$0	\$0
NE'	Г ОР	ERATING REVENUE	\$4,290,775	\$4,055,585	\$3,703,867
D.	Ope	rating Expenses			
	1.	Salaries and Wages	\$534,073	\$546,765	\$611,567
	2.	Physician's Salaries and Wages	0_	0	0
	3.	Supplies	\$387,921	\$285,084	\$361,664
	4.	Taxes	\$57,665	\$12,840	\$4,217
	5.	Depreciation	0	0	0
	6.	Rent	\$185,722	\$198,906	\$218,381
	7.	Interest, other than Capital	\$11,768	\$7,645	\$3,858
	8.	Management Fees:			
		a. Fees to Affiliates	\$185,638	\$158,095	\$113,822
		b. Fees to Non-Affiliates			
	9.	Other Expenses (Specify) <b>Equipment, insurance,</b> <b>benefits, office supplies, maintenance</b>	\$2,250,782	\$2,200,558	\$2,090,481
		Total Operating Expenses	\$3,613,569	\$3,409,893	\$3,403,990
E.	Othe	er Revenue (Expenses) – Net (Specify)	\$36,144	\$26,348	\$102,365
NE'	Г ОР	ERATING INCOME (LOSS)	\$713,350	\$672,040	\$402,242
F.	Capi	tal Expenditures			
	1.	Retirement of Principal	\$0	\$0	\$0
	2.	Interest	0	0	00
		Total Capital Expenditures	\$0	\$0	\$0
		ERATING INCOME (LOSS) APITAL EXPENDITURES	\$713,350	\$672,040	\$402,242

#### PROJECTED DATA CHART

Give information for the two (2) years following the completion of this proposal. The fiscal year begins in <u>January</u> (Month).

beg	ins ir	<u>January</u> (Month).	Year 2016	Year_2017_
A.	Util	ization Data (Specify unit of measure) MRI	\ <del>=</del>	3115
В.		venue from Services to Patients		
	1.	Inpatient Services	\$ 0	\$ 0
	2.	Outpatient Services	\$2,989,236_	\$3,078,913_
	3.	Emergency Services	0	0
	4.	Other Operating Revenue (Specify)	0	0
		Gross Operating Revenue	\$2,989,236_	\$3,078,913_
C.	Dec	luctions from Gross Operating Revenue		
	1.	Contractual Adjustments	\$	\$
	2.	Provision for Charity Care	<b>4</b> − − − 0.	:
	3.	Provisions for Bad Debt		
		<b>Total Deductions</b>	\$	\$
NE'	ТОІ	PERATING REVENUE	\$	\$
D.	Ope	erating Expenses		
	1.	Salaries and Wages	\$770,566	\$785,977
	2.	Physician's Salaries and Wages		1)
	3.	Supplies	\$716,626	\$730,959
	4.	Taxes	\$ 3263	\$3328
	5.	Depreciation		-
	6.	Rent	\$224,340	\$228,826
	7.	Interest, other than Capital	·	8
	8.	Other Expenses (Specify) <b>Equipment, insurance,</b> benefits, office supplies, maintenance	\$503,067	\$513,129
		<b>Total Operating Expenses</b>	\$2,217,862_	\$2,262,219_
E.	Oth	er Revenue (Expenses) Net (Specify)	\$20,990	\$21,409
NE	ТОІ	PERATING INCOME (LOSS)	\$792,364	\$838,103
F.	Cap	pital Expenditures		
	1.	Retirement of Principal	\$	\$
	2.	Interest		
		Total Capital Expenditures	\$	\$
		PERATING INCOME (LOSS) APITAL EXPENDITURES	\$792,364	\$838,103

5. Please identify the project's average gross charge, average deduction from operating revenue, and average net charge.

Response: DRC's average gross charge per MRI is \$1087.29 (2015 estimated data). The average deduction from operating revenue is \$416.49 and the average net charge is approximately \$482.56.

6.

A. Please provide the current and proposed charge schedules for the proposal. Discuss any adjustment to current charges that will result from the implementation of the proposal. Additionally, describe the anticipated revenue from the proposed project and the impact on existing patient charges.

Response: DRC's average charge per MRI service in 2014 was \$1738 and for 2015 year-to-date is \$1087.29. DRC reduced its charges in April 2015 from 440% of the 2010 Medicare fee schedule to 300% of the 2010 Medicare fee schedule, which explains the decrease in average charge. Occasionally charges are adjusted pursuant to third party payor requirements or adjustments in the marketplace. However, subject to those caveats, DRC does not anticipate any significant impact on existing patient charges, and expects a modest increase in revenues as a result of the new, more convenient location and improved quality of the facility.

B. Compare the proposed charges to those of similar facilities in the service area/adjoining service areas, or to proposed charges of projects recently approved by the Health Services and Development Agency. If applicable, compare the proposed charges of the project to the current Medicare allowable fee schedule by common procedure terminology (CPT) code(s).

Response: See the attached charts for average MRI charges in 2014 for similar facilities in the Hamilton County service area, and a comparison of TIVC's charges to the current Medicare allowable fee schedule by CPT code, both of which are attached hereto as Attachment C.Economic Feasibility.6(B). DRC's average MRI charges from 2012-2014 were comparable to charges by other outpatient imaging facilities. Its 2015 charges are expected to be among the lowest in Hamilton County. The average hospital MRI charges in the service area are significantly higher. DRC's charges are approximately 300% of the 2010 Medicare allowable fee schedule.

7. Discuss how projected utilization rates will be sufficient to maintain cost-effectiveness.

Response: DRC does not anticipate any significant change to its utilization rates. It anticipates approximately 2989 MRI services in 2016 and 3115 in 2017. Therefore, DRC will maintain the same level of cost-effectiveness that it has maintained at its current location.

8. Discuss how financial viability will be ensured within two years; and demonstrate the availability of sufficient cash flow until financial viability is achieved.

Response: DRC will continue to operate at its current location until the new Building is complete. Therefore, there will be no suspension of services and no period of time during which DRC will not be operational. There will be no change in cash flow and DRC will maintain its current level of financial viability. DRC's financial statements are attached in response to Question 10 (Economic Feasibility).

9. Discuss the project's participation in state and federal revenue programs including a description of the extent to which Medicare, TennCare/Medicaid, and medically indigent patients will be served by the project. In addition, report the estimated dollar amount of revenue and percentage of total project revenue anticipated from each of TennCare, Medicare, or other state and federal sources for the proposal's first year of operation.

Response: See chart attached at Attachment C.Economic Feasibility.9 for a summary of DRC's 2015 estimated procedures and revenue from Medicare, TennCare, and other government sources. DRC does not anticipate any significant change in 2016 and 2017.

10. Provide copies of the balance sheet and income statement from the most recent reporting period of the institution and the most recent audited financial statements with accompanying notes, if applicable. For new projects, provide financial information for the corporation, partnership, or principal parties involved with the project. Copies must be inserted at the end of the application, in the correct alpha-numeric order and labeled as Attachment C. Economic Feasibility.10.

Response: Please see DRC's balance sheet from September 2015 at Attachment C.Economic Feasibility.10. DRC does not have audited financial statements.

- 11. Describe all alternatives to this project which were considered and discuss the advantages and disadvantages of each alternative including but not limited to:
  - a. A discussion regarding the availability of less costly, more effective, and/or more efficient alternative methods of providing the benefits intended by the proposal. If development of such alternatives is not practicable, the applicant should justify why not; including reasons as to why they were rejected.

Response: There is no appropriate alternative to relocating the Current TIVC Services because DRC's lease at the current space terminates as of August 2016. In addition, the current lease does not allow DRC room for growth, and the physical layout of the current location requires patient rooms to be located on two different floors and in separate units. DRC will be relocating the Current TIVC Services to a space that is more readily accessible for patients and will be designed by physicians in a manner that will allow improved patient care and service. All patient care rooms will be located on the first floor.

b. The applicant should document that consideration has been given to alternatives to new construction, e.g., modernization or sharing arrangements. It should be documented that superior alternatives have been implemented to the maximum extent practicable.

Response: DRC is relocating to a modern facility that is being constructed just a few blocks further south on Gunbarrel Road. Relocating is unlikely to have any substantial impact on patient charges, utilization rates, service area, or staffing, and will only positively impact the quality of care that DRC is able to provide its patients.

#### CONTRIBUTION TO THE ORDERLY DEVELOPMENT OF HEALTH CARE

1. List all existing health care providers (e.g., hospitals, nursing homes, home care organizations, etc.), managed care organizations, alliances, and/or networks with which the applicant currently has or plans to have contractual and/or working relationships, e.g., transfer agreements, contractual agreements for health services.

Response: Below are the health care providers with whom DRC contracts:

ACS/Dept of Labor

**ADIN** 

Aetna (PPO only) Alliant Health Plans

**BCBS OF GA (PPO Only)** 

**BCBS OF TN** 

Bluegrass Family Health Care Improvement Plus

Care IQ Cigna

Coast2Coast

**Corvel Corporation** 

Coventry
Cypress Care
DiaTri, LLC

**Direct Pay Provider Network** 

Galaxy Health Network

**Genex Services** 

**Health One Alliance** 

**Health Spring** 

Humana

Imaging Network Group
Integrated Health Plan
Johnston & Associates

**Key Health Medical Solutions** 

MDIA Med Focus Medicare GA Medicare TN

Medicaid GA

Medicaid TN

**Med Solutions** 

**Med West** 

Multiplan PHCS NextImage Medical

NIA

Nova Net

OccuComp Olympus

One Call Care

One Health

**Optum Health Financial Services** 

Orchid Medical

**Premier Benefit Health Plans** 

**Premier Comp Solutions** 

Prime Health

Principle Edge Network

Railroad Medicare

Tech Health Three Rivers

**TNRN** 

Tricare/Health Net

UHC

UHC River Valley UHC/Americhoice

**US Imaging** 

## Wellcare Wellpoint/Amerigroup

#### Windsor

2. Describe the positive and/or negative effects of the proposal on the health care system. Please be sure to discuss any instances of duplication or competition arising from your proposal including a description of the effect the proposal will have on the utilization rates of existing providers in the service area of the project.

Response: As previously discussed, DRC is relocating just 4 blocks, or less than one mile, down Gunbarrel Road. There will be no negative effects of the relocation on the local health care system, and should have no effect on the utilization rates of existing providers in the service area. The only change is positive, as patients will have improved facilities and service.

3. Provide the current and/or anticipated staffing pattern for all employees providing patient care for the project. This can be reported using FTEs for these positions. Additionally, please compare the clinical staff salaries in the proposal to prevailing wage patterns in the service area as published by the Tennessee Department of Labor & Workforce Development and/or other documented sources.

Response: Please see below for a summary of all employees providing patient care at the TIVC location, including FTE, salary, and median wages as published by the Tennessee Department of Labor & Workforce Development. There is no anticipated change in staffing with the proposed relocation.

Current Staffing	FTEs	Wage		Median Wage*
Vein Assistant	1 FT	18.00	Hour	\$20.00
Registered Nurse R.N.	1 FT	30.00	Hour	\$30.02
Receptionist/Clerical (4)	4 FT	13.00	Hour	\$11.51
Nuclear Med Tech/CT RT(N)(CT)	1 FT	36.00	Hour	\$28.83
Mammography Tech RT(M)	1 FT	28.85	Hour	\$29.46
MRI Tech RT(MR)	1 FT	25.33	Hour	\$26.91
Registered Radiology Tech RT	1 FT	18.00	Hour	\$23.38
MRI /CT Tech RT(MR)(CT)	1 FT	27.28	Hour	\$28.90
Ultrasound Tech RT(RDMS)	1 FT	30.00	Hour	\$32.23

\*Source: Tennessee Department of Labor and Workforce Development.

4. Discuss the availability of and accessibility to human resources required by the proposal, including adequate professional staff, as per the Department of Health, the Department of Mental Health and Developmental Disabilities, and/or the Division of Mental Retardation Services licensing requirements.

Response: DRC has maintained adequate professional staff and will continue to do so. It does not anticipate any change in staffing.

5. Verify that the applicant has reviewed and understands all licensing certification as required by the State of Tennessee for medical/clinical staff. These include, without limitation, regulations concerning physician supervision, credentialing, admission privileges, quality assurance policies and programs, utilization review policies and programs, record keeping, and staff education.

Response: DRC has been operating as a physician-owned and controlled practice since its inception and at all times since it began offering MRI services in 1996. It is well-versed in all regulations, credentialing and admission requirements, quality assurance policies and programs, utilization review policies and programs, record keeping, and staff education. DRC will continue to comply with all laws and regulations applicable for medical/clinical staff.

6. Discuss your health care institution's participation in the training of students in the areas of medicine, nursing, social work, etc. (e.g., internships, residencies, etc.).

Response: DRC does not participate in training students.

7.

(a) Please verify, as applicable, that the applicant has reviewed and understands the licensure requirements of the Department of Health, the Department of Mental Health and Developmental Disabilities, the Division of Mental Retardation Services, and/or any

Response: DRC has reviewed and understands the applicable licensure and Medicare requirements for radiology services.

(b) Provide the name of the entity from which the applicant has received or will receive licensure, certification, and/or accreditation.

Licensure:

applicable Medicare requirements.

Accreditation:

Response: The radiologists at DRC are board-certified and licensed in Tennessee and Georgia. DRC is accredited by the American College of Radiology and has a Radioactive Material License in Nuclear Medicine by the TN Department of Environment and Conservation Division of Radiological Health.

(c) If an existing institution, please describe the current standing with any licensing, certifying, or accrediting agency. Provide a copy of the current license of the facility.

Response: DRC is accredited by the American College of Radiology and has a Radioactive Material License in Nuclear Medicine by the TN Department

### of Environment and Conservation Division of Radiological Health. DRC will apply for licensure as an ODC upon approval of this CON application.

(d) For existing licensed providers, document that all deficiencies (if any) cited in the last licensure certification and inspection have been addressed through an approved plan of correction. Please include a copy of the most recent licensure/certification inspection with an approved plan of correction.

#### Response: Not applicable.

8. Document and explain any final orders or judgments entered in any state or country by a licensing agency or court against professional licenses held by the applicant or any entities or persons with more than a 5% ownership interest in the applicant. Such information is to be provided for licenses regardless of whether such license is currently held.

Response: Not applicable.

9. Identify and explain any final civil or criminal judgments for fraud or theft against any person or entity with more than a 5% ownership interest in the project

Response: Not applicable.

10. If the proposal is approved, please discuss whether the applicant will provide the Tennessee Health Services and Development Agency and/or the reviewing agency information concerning the number of patients treated, the number and type of procedures performed, and other data as required.

Response: DRC currently complies with and will continue to comply with all reporting requirements.

#### PROOF OF PUBLICATION

Attach the full page of the newspaper in which the notice of intent appeared with the mast and dateline intact or submit a publication affidavit from the newspaper as proof of the publication of the letter of intent.

Response: Please see the publication affidavit, attached immediately after this application.

#### **DEVELOPMENT SCHEDULE**

Tennessee Code Annotated § 68-11-1609(c) provides that a Certificate of Need is valid for a period not to exceed three (3) years (for hospital projects) or two (2) years (for all other projects) from the date of its issuance and after such time shall expire; provided, that the Agency may, in granting the Certificate of Need, allow longer periods of validity for Certificates of Need for good cause shown. Subsequent to granting the Certificate of Need, the Agency may extend a Certificate of Need for a period upon application and good cause shown, accompanied by a non-refundable reasonable filing fee, as prescribed by rule. A Certificate of Need which has been extended shall expire at the end of the extended time period. The decision whether to grant such an extension is within the sole discretion of the Agency, and is not subject to review, reconsideration, or appeal.

1. Please complete the Project Completion Forecast Chart on the next page. If the project will be completed in multiple phases, please identify the anticipated completion date for each phase.

Response: Please see the completed Project Completion Forecast Chart on the next page. Imaging Land Holdings LLC has purchased the land and is currently in the process of finalizing the construction contract. It will commence building the facility in March 2016 and anticipates completion sometime in August 2016. DRC will relocate TIVC to the new facility upon its completion.

2. If the response to the preceding question indicates that the applicant does not anticipate completing the project within the period of validity as defined in the preceding paragraph, please state below any request for an extended schedule and document the "good cause" for such an extension.

Response: Not Applicable.

#### PROJECT COMPLETION FORECAST CHART

Enter the Agency projected Initial Decision date, as published in T.C.A. § 68-11-1609(c): **February 2016 (consent calendar)** 

Assuming the CON approval becomes the final agency action on that date; indicate the number of days **from the above agency decision date** to each phase of the completion forecast.

<u>Ph</u>	ase	DAYS REQUIRED	Anticipated Date (MONTH/YEAR)
1.	Architectural and engineering contract signed	N/A	-
2.	Construction documents approved by the Tennessee Department of Health	N/A	
3.	Construction contract signed	N/A	
4.	Building permit secured	N/A	
5.	Site preparation completed	N/A	-
6.	Building construction commenced	N/A	
7.	Construction 40% complete	N/A	-
8.	Construction 80% complete	N/A	4
9.	Construction 100% complete (approved for occupancy	N/A	
10.	*Issuance of license	N/A	08/2016
11.	*Initiation of service	N/A	09/2016
12.	Final Architectural Certification of Payment	N/A	
13.	Final Project Report Form (HF0055)	N/A	<u> </u>

<sup>\*</sup> For projects that do NOT involve construction or renovation: Please complete items 10 and 11 only.

Note: If litigation occurs, the completion forecast will be adjusted at the time of the final determination to reflect the actual issue date.

#### **AFFIDAVIT**

STATE OF <u>Tennessee</u>	
COUNTY OF Hamilton	
James M. Busch, MD, Resident being first duly sworn, says that he/sh	he
is the applicant named in this application or his/her/its lawful agent, that this project will b	
completed in accordance with the application, that the applicant has read the directions	to
this application, the Rules of the Health Services and Development Agency, and T.C.A. $\S$ 6	8-
11-1601, et seq., and that the responses to this application or any other questions deeme	ed
appropriate by the Health Services and Development Agency are true and complete.	
AGNATURE/TITLE	
Sworn to and subscribed before me this 7th day of <u>December</u> , 2015 a Notary	
Public in and for the County/State of <u>Hamilton</u> / <u>Jennessee</u> .	
Jeresa a. arthur	
NOTARY PUBLIC	



My commission expires March 25, 2017
(Month/Day), (Year)

# STATE OF TENNESSEE HAMILTON COUNTY

Before me personally appeared Jim Stevens who being duly sworn, that he is the Legal Sales Representative of the "CHATTANOOGA TIMES FREE PRESS" and that the Legal Ad of which the attached is a true copy, has been published in the above said Newspaper and on the website on the following dates, to-wit:

December 9, 2015

And that there is due or has been paid the "CHATTANOOGA TIMES FREE PRESS" for publication of such notice the sum of \$239.32 Dollars. (Includes \$10.00 Affidavit Charge).

Sworn to and subscribed before me, this 9th day of December, 2015.



My Commission Expires 10/17/2018

Chattanooga Times Free Press

#### AD NUMBER: 39470305

Ad Number	39470305	
Ad Status	Complete	
Reply By	Mon, Dec 7, 2015 - 5:00 PM	
Advertiser Name	Chambliss Bahner & Stophel	
Sales Rep	Stevens, Jim (legals)	
Sales Assist	-	
Ad Description	B&w	
Size	3.222" x 3"	
Color	Black and White	
Start Date	Wed, Dec 9, 2015	
End Date	Wed, Dec 9, 2015	

Image Size: 100% ▼ Actual Size

#### NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

This is to provide official nation for the resign Service, and Service press and all persons and asserted potters or secretary acts TCA 1966. In 1967 or long, and the Busic, of the Health Services and Georgiapers Agricy that

Outproduct Exchange Comunitaries, EA is professional provide policy for TORC'), resembling Displaces. Submissip Comunitaries, EA, with 20 connection report of corporations and to be managed by fixed mercel to the en-policy months of exception of the characteristic EAC and the Comunitaria Comun

The entire and darke at Piling the local colors in Occarable 21- 2015.

the metal perior to this project is larve C. Catalices, is Counset to Applicacy who may be reached at Catalicia, Edinion & Toucout, P.C. 665 Chestury linest, Chatteroope TV 11250 (42)(1)(2):1274

Upon written request by interested parties, a local fact Finding public hearing shall be conducted. Written requests for heaving should be lend to

Health, Services, and Development Agency Andrew Jedano Bolding, 1th Hour 507 Deadersk Street Hashville, Tennetare, 17243

Pursuant to 1 C.A. § 48-11-160 (c.k.). (A) Any braith save entitlation senting to appear a Certificate of Need application must file a written notice cut to the Realth Services and Development Agency as Later than liftees (10) days before the english published in Realth Services and Development Agency meeting at which the application is originally state-delet. and (II) days other person inclining to oppose the application must file varieties objection with the Realth Services, and Overlopment Agency at or pion to the consideration of the application by the Agency.

### MISCELLANEOUS

Book Ends (400), 6 metal, \$1 each Call 423-802-9 (30).

Carnival Shooting Gallety game: \$40, Call 423-877-5209

CB.DVD player, Sony like new \$65,00,423,779-4020.

CHRISTMAS DISHES, \$1501 Call

CHRISTMAS DISHES, \$150, Call 428-304-8808

Christmas Garland, lighted, 100 clear lights 9tt \$20, 706-935-9068 Christmas Mantle Scar for Fireplace, 93" long, \$20 706-935-9068

Comforter, Butterfly, full, shame/skirt \$40 cash, 706-937-3089

Down Comforter - LLBean on, med. green used tx, \$600ba | 602,7900

Generator, Briggs & Stratton, 5500-8250, \$475, 766-375-4706

Glasstop table, round, with umbrella good cond. \$65, 706-891-6931

Honeywell HVAC Thermostat, war-ranty, \$30, 875-9202

Insignia Gaming Chair, NIB tolds for easy storage, \$35, 423-236-5776

Kitchen Cutting Board, maple wood large, \$49, 423-942-5577

Leather Bedepread, comforter, king size, \$400, 802-9130

Lighted Christmas Wreaths, (10), \$100 for all, 708-935-9068 Luggage Set Samsonite, good condi-tion 335 ea. 423-867-9847

Military Relics-Germ, Jap. & Amer. World War (& II. Ray top \$5, 842-6020

Norttake China, 32 pieces, Tea Set mint cond. \$195 423, 745-01/19

Office Cubicle Panels, new, (8), 66"hx36"w, \$220 new, only \$36,50 euch, 423-716-0242

Phaitzgraff T Flose stoneware, 84nos ex cond \$250 ; 423-848-2873

PLAYBOY CALENDAR-1976, new cond. \$25.00 cash 423-847-7486

Oall 423-309-2474

Purses & Shoes, all colors, 6/\$30, or \$6.50 each, Call 705-891-6931

Hoom Divider, 6"x42" w 3 panel Wood 8 glase higged; 348, 423-364-6320

SANTA SUIT, Iks new \$25,00 Please call 875-3149

SPEAKER CARVER TERING \$800,00 T28-755-1293

Sp.))) Coat likeciew size (4, 520 1, 323-692-9766

Stered Speakers-Panesonter 2 for \$40,423-875-0202 TACKLE BOXES 8 small with a dozen new tures, \$30,877-0208

Texas Instituted, Collectatol, BAI Plus, \$10 cash only, 706:937, 3085 THE BOOK RACK Closing after 40 years Everything muci Got 3501 Dayton Blvd.

Themas Train Teber Sol. 100pcs | \$175, 423-867-9847

Tre trip Plant 8tt long for ages 5 and up \$50, 423 344 5268

Travel Luggage, 4 pc., Vintage hard case, \$39. Call 423/842-5677

### **LEGAL NOTICES**

### LEGAL NOTICES

### NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

This is to provide official notice to the Health Structurand Development Agency and all interested parties, in accordance with T.C.A. 568 11 7601 at seq., and the Roles of the Health Services and Development Agency, that

Open written request by interested parties, a local Fact Finding public heating shall be conducted. Written requests for heating should be sent to:

Health Services and Development Agency Andrew Jackson Bullding, 9th Floor 502 Deaderick Street Nashville, Tennessee: 37243

Pursuant to T.C.A, § 68-11-1607(c)(1): (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no fater than lifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (8) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.



Golden Doodle Pups, CKC, ready for Christmas, Taking den, M.F., AKC parents on site: Shots/wormed Health guar, \$1200, 256,605-0964

Labradoedle Pups CKC, FTB. Hypo Allergenic, Non Shadding Reaeste for Christmus, \$1050, Cindl 423-595-3954.



Matti-Poo Pupples, Toy Size. Adorable \$350/Es 256-304-4638

Matti-Poos, \$350/up 6-866-7782/423-802-2813



Miniature Schnauzers: 12wcs old fit colored gray, brown, white NKC registered, wormed, two shots, fairs docked grouned. Validately Fleary fore for

Pomeranian Pupples: CKC Reg. 6 West old, 2 black, 1 w/white, 1 or ange, \$400, 423-867, 9376.

Tiny Toy Poodles, CKC Reg. Tome ratised, Vatted, \$350.8 up (Call 258.634.8221)

WESTIES- 5400 8 Up 706-866-7782/423-802-2813

YORKIE-POO PUPPIES Toy size. Adombie, \$250 En. 256-304-4638. YORKIES \$450 & up. 706-886-7762/423-802-2813 Yorkies: Tiny Mioro Toa Cups, 2lbs Males, Females \$795, 256-202-0341

**PET SUPPLIES** 

# **LEGAL NOTICES**

be used for that purpose.

Said sale is subject to any and all unbaid taxes, and any other claims, leave leases, easements, school lines, restrictions or encumbrances contained in any instrument in the chain of title thereto which would be superior to the Daed of Trust set forth herein.

OTHER INTERESTED PARTIES:

L THOMAS AUSTIN,

## INVITATION TO BID

Sealed Bids in Duplicate will be re-ceived by the City of Chattanooga Pur-chasing Division, Oily Hall Room G13. Chattanooga, Tennessee drill January 5, 2016.

Timu: 2:00 P.M. Req // 127528

1500 kVA Transformer per Specifica-

Bit forms and specifications may be obtained by contacting the Putchasing Division or website http://www.chatta-nooga.gov/purchasing/bit/ssoligital/abs.

The City of Chattanuoga at its decre-tion may not open a single pid. The City of Chattanuoga, reserves the right to reject any anglor will bide received, wave any informalities in the bids re-ceived, and to accept any big that in its policion, may be for the best interest of the City.

NOTICE OF PUBLIC HEARING

TENNESSEE DEPARTMENT
OF ENVIRONMENT
AND CONSERVATION (TGEC),
DIVISION OF WATER RESOURCES
(DWR)

Tennessee Tower 312 Foss L. Parks Avenue, (1th Floor Nachville, Tempesse 37243-1102



"Z

STJ

NZC

PRY

Previo







BIG NAT SO YOL





GRIZZW NEW



# **ATTACHMENT A.3**

**Certificate of Existence** 

**Articles of Incorporation** 

TN Certificate of Authority



# STATE OF TENNESSEE Tre Hargett, Secretary of State

Division of Business Services William R. Snodgrass Tower 312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102

### **CATHERINE DORVIL**

1700 605 CHESTNUT STREET CHATTANOOGA, TN 37450 October 22, 2015

Request Type: Certificate of Existence/Authorization

Request #:

0179006

Issuance Date: 10/22/2015

Copies Requested:

**Document Receipt** 

Receipt #: 002283113

Filing Fee: \$22.25

Payment-Credit Card - State Payment Center - CC #: 165498787

\$22.25

Regarding:

DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

For-profit Corporation - Foreign

Control #:

320469

Filing Type: Formation/Qualification Date: 11/07/1996

Date Formed:

08/27/1970

Status:

Active

Formation Locale: GEORGIA

**Duration Term:** 

Perpetual

Inactive Date:

### CERTIFICATE OF AUTHORIZATION

I, Tre Hargett, Secretary of State of the State of Tennessee, do hereby certify that effective as of the issuance date noted above

## DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

- \* a Corporation formed in the jurisdiction set forth above, is authorized to transact business in this State:
- \* has paid all fees, taxes and penalties owed to this State (as reflected in the records of the Secretary of State and the Department of Revenue) which affect the existence/authorization of the business:
- \* has filed the most recent annual report required with this office;
- \* has appointed a registered agent and registered office in this State;
- \* has not filed an Application for Certificate of Withdrawal.

Secretary of State

Processed By: Cert Web User

Verification #: 014130213



# I Ben W. Fortson, Ir., Secretary of State of the State of Georgia, do hereby certify, that

"TRI-COUNTY RADIOLOGISTS, P.A."

was on the 27th day of August, 1970, duly incorporated under the laws of the State of Georgia by the Superior Court of Catoosa County for a period of Perpetual years from said date, in accordance with the certified copy hereto attached, and that the original articles of incorporation of said corporation has been duly filed in the office of the Secretary of State and the fees therefor paid, provided by law.



IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seal of office, at the Capitol, in the City of Atlanta, this 31st day of August in the year of our Lord One Thousand Nine Hundred and Seventy and of the Independence of the United States of America the One Hundred and Ninety-Fifth.

SECRETARY OF STATE, EX-OFFICIO COMPORATION COMMISSIONER OF THE STATE OF GRORGIA.

#### ARTICLES OF INCORPORATION

OF

### TRI-COUNTY RADIOLOGISTS, P.A.

Name

Duration.

Purposes

Authorized Shares

> Paid-in Capital

Registered Office

Registered Agent

Directors

- 1. The name of the corporation is "Tri-County Radiologists, P.A."
- 2. The corporation shall have perpetual duration.
- 3. The purposes for which the corporation is organized are:

To practice the profession of medicine, specializing in radiology;

To do all things usual, necessary or proper in furtherance of or incidental to said practice, to the same extent as natural persons might;

To be vested with all the rights and powers now or hereafter conferred upon such corporations by the laws of the State of Georgia, including, but not by way of limitation, those enumerated in Section 3 of the Georgia Professional Corporation Act and Section 22-202, Code of Georgia Annotated;

But if this corporation shall undertake to do any of the things hereinbefore set forth in any state other than Georgia, in the District of Columbia, in any territory, colony, or dependency of the United States, or in any foreign country or in any colony or dependency thereof, then as to such jurisdictions, and each of them, this corporation shall be deemed to have such powers only insofar as such jurisdictions respectively permit such corporations within their several respective jurisdictions to execute such powers.

- 4. The aggregate number of shares that the corporation is authorized to issue is one thousand (1,000) shares, all without par value. Such shares shall be of one class and shall be designated common shares.
- 5. The corporation shall not commence business until consideration of the value of Five Hundred Dollars (\$500.00) has been received for the issuance of shares.
- 6. The address of the corporation's initial registered office shall be 218-1/2 LaFayette Road, Fort Oglethorpe, Catoosa County, Georgia. The corporation's initial registered agent at such address shall be Margaret Stanfield.
- 7. The number of directors constituting the initial board of directors shall be two (2), and their names and addresses are:

Gordon L. Hixson, M. D.

218-1/2 LaFayette Road Fort Oglethorpe, Georgia

Richard K. Cureton, M. D.

218-1/2 LaFayette Road Fort Oglethorpe, Georgia

## Incorporator

8. The name and address of the incorporator is Gordon L. Hixson, M. D., 218-1/2 LaFayette Road, Fort Oglethorpe, Georgia.

IN WITNESS WHEREOF, the undersigned executes these Articles of Incorporation, this 37th day of August, 1970.

STOPHEL, CALDWELL & HEGGIE

(R. Wayne Peters) Attorneys for Incorporator

# IN THE SUPERIOR COURT OF CATOOSA COUNTY, GEORGIA

The petition of Gordon L. Hixson, M. D., by his attorney, respectfully shows the Court:

- 1. The Articles of Incorporation of Tri-County Radiologists, P.A., executed by the attorney for the incorporator, are attached hereto.
- 2. A certificate by the Secretary of State, reserving the name "Tri-County Radiologists, P.A." for the use of the organizers of the subject corporation, is attached hereto.

WHEREFORE, Petitioner prays that the incorporation of Tri-County Radiologists, P.A., a Georgia professional corporation, be granted.

STOPHEL, CALDWELL & HEGGIE

(R. Wayne Peters)
Attorneys for Petitioner

### <u>ORDER</u>

The Articles of Incorporation of Tri-County Radiologists, P.A. and the certificate of the Secretary of State that its name is available for use having been examined and found lawful,

IT IS HEREBY ORDERED that Tri-County Radiologists, P.A. be incorporated as a professional corporation under the laws of the State of Georgia.

This 27th day of august, 1970.

JUDGE, SUPERIOR COURT OF CATOOSA COUNTY, GEORGIA

CATOUSA COUNTY GA.

FILED IN OFFICE

THAN L. STONE, CLERK

CATOOSA COUNTY, GEORGIA

I, Norman L. Stone, Clerk of the Superior Court of Catoosa County, Georgia, hereby certify that the foregoing \_ ( ) pages constitute a true and correct copy of the documents of incorporation and the order of the judge thereon as the same appear on file in this office.

This 27 day of aug., 1970.

CLERK, SUPERIOR COURT, CATOOSA COUNTY, GEORGIA

### AFFIDAVIT

CATOOSA COUNTY, CEORGIA

Personally appeared before the undersigned officer, Jim Caldwell, who says under oath that he is Publisher of the Catoosa County News, being the newspaper which is the official organ of said county, and that there has been deposited with said newspaper the cost of publishing the following advertisement, once a week for four (4) consecutive weeks:

"On application of Gordon L. Hixson, M. D., by his attorney, articles of incorporation have been granted to Tri-County Radiologists, P.A. by the Honorable Paul W. Painter, Judge of the Superior Court of Catoosa County, in accordance with the applicable provisions of the Georgia Professional Corporation Act. The registered office of the corporation is located at the X-Ray Department, John L. Hutcheson Memorial Tri-County Hospital, Fort Oglethorpe, Georgia, and its registered agent at such address is Margaret Stanfield. The purpose of the corporation is the practice of medicine, specializing in radiology. The minimum capital with which the corporation shall commence business is Five Hundred Dollars (\$500.00)."

(Jim Caldwell)

Sworn to and subscribed before me

Clerk Superior Court State of Georgia, Catoosa County

My commission expires 12-31-72



# I, Ben W. Tortson;Jr; Secretary of State of the State of Georgia, do hereby certify, that

based on a diligent search of the records on file in this office, I find that the name of the following proposed domestic corporation to wit

"TRI-COUNTY RADIOLOGISTS, P. A."

is not identical with or confusingly similar to the name of any other existing domestic or domesticated or foreign corporation registered in the records on file in this office or to the name of any other proposed domestic or domesticated, or foreign corporation as shown by a certificate of the Secretary of State heretofore issued and presently effective.

This certificate is in full force and effective for a period of 4 calendar months from date of issuance. After such period of time, this certificate is void.



In TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seal of office, at the Capitol, in the City of Atlanta. this 21st. day of August , in the year of our Lord One Thousand Nine Hundred and Seventy and of the Independence of the United States of America the One Hundred and Ninety-fifth.

Secretary of State, Ex-Officio Corporation Commissioner of the State of Georgia

# Secretary of State

Business Services and Regulation

Suite 315, West Cower

2 Martin Tuther King Ir. Br. Atlanta, Georgia 30334-1530

DEC 6 1991 TRANSACTION NUMBER: 91336286 CONTROL NUMBER : 7004737 DATE INCORPORATED: 08/27/70
DATE AMENDED: 12/02/91
EXAMINER: PAM NEAL

: 404-656-2640

### REQUESTED BY:

CALDWELL, HEGGIE & HELTON DAVID C. BURGER 1800 REPUBLIC CENTRE 633 CHESTNUT STREET CHATTANOOGA, TN 37450-1800

### CERTIFICATE OF AMENDMENT

TELEPHONE

I, MAX CLELAND, Secretary of State and Corporations Commissioner of the State of Georgia do hereby certify, under the seal of my office, that the articles of incorporation of

## "TRI-COUNTY RADIOLOGISTS, P.A."

have been duly amended under the laws of the State of Georgia, changing its name to

## "DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A."

by the filing of articles of amendment in the office of the Secretary of State and the fees therefor paid, as provided by law, and that attached hereto is a true and correct copy of said articles of amendment.

WITNESS, my hand and official seal, in the City of Atlanta and the State of Georgia on the date set forth below.

DATE: DECEMBER 3, 1991

MAX CLELAND SECRETARY OF STATE

VERLEY J. SPIVEY DEPUTY SECRETARY OF STATE

OF

## TRI-COUNTY RADIOLOGISTS, P.A.

To the Secretary of State:

Pursuant to the provisions of the Georgia Business Corporation Code, Section 14-2-1006, the undersigned corporation hereby amends its Articles of Incorporation, and for that purpose, submits the following statement:

- (1) The name of the association is: Tri-County Radiologists, P.A.
- (2) The text of the amendment adopted is:
  "The name of the association is changed to Diagnostic Radiology
  Consultants, P.A."
- (3) The amendment was duly adopted on October 21, 1991 by the directors in accordance with the provisions of Code Section 14-2-1002, as shareholder approval was not required.
- (4) The association certifies that a Notice of Intent to File Articles of Amendment to change the name of the association and a publishing fee of \$40.00 have been mailed or delivered to an authorized newspaper, as required by law.

Dated: //07 /5 , 199:

ATTEST:

(Grant W. Huntzinger, M.D.)

TRI-COUNTY RADIOLOGISTS, P.A.

(John F. Nelson, M.D.

President

# VERIFICATION OF PUBLICATION OF NOTICE OF INTENT TO CHANGE CORPORATE NAME

To the Secretary of State of Georgia:

On behalf of Tri-County Radiologists, P.A., I hereby certify that a "Notice of Change of Corporate Name", accompanied by a publishing fee of \$40.00 has been mailed or delivered to the Catoosa County News, Ringgold, Georgia 30736, an authorized newspaper in Catoosa County, in accordance with the requirements set forth in the Georgia Business Corporation Code, Section 14-2-1006.1.

Dated: November / , 1991.

TRI-COUNTY RADIOLOGISTS, P.A.

Grant W. Huntzinger, M. D

Secretary

7202LW24

Secretary of State **Corporations Section** James K. Polk Building, Suite 1800 Nashville, Tennessee 37243-0306

DATE: 11/07/96 REQUEST NUMBER: 3238-0607 TELEPHONE CONTACT: (615) 741-0537 FILE DATE/TIME: 11/07/96 1023 EFFECTIVE DATE/TIME: 11/07/96 1023 CONTROL NUMBER: 0320469

TO: STOPHEL & STOPHEL P.C. 500 TALLAN BLDG

CHATTANOOGA, TN 37402-2571

RE: Diagnostic Radiology consultants, P.A. APPLICATION FOR CERTIFICATE OF AUTHORITY - FOR PROFIT

WELCOME TO THE STATE OF TENNESSEE. THE ATTACHED CERTIFICATE OF AUTHORITY HAS BEEN FILED WITH AN EFFECTIVE DATE AS INDICATED ABOVE.

A CORPORATION ANNUAL REPORT MUST BE FILED WITH THE SECRETARY OF STATE ON OR BEFORE THE FIRST DATE OF THE FOURTH MONTH FOLLOWING THE CLOSE OF THE CORPORATION'S FISCAL YEAR. PLEASE PROVIDE THIS OFFICE WITH WRITTEN NOTIFICATION OF THE CORPORATION'S FISCAL YEAR. THIS OFFICE WILL MAIL THE REPORT DURING THE LAST MONTH OF SAID FISCAL YEAR TO THE CORPORATION AT THE ADDRESS OF ITS PRINCIPAL OFFICE OR TO A MAILING ADDRESS PROVIDED TO THIS OFFICE IN WRITING. FAILURE TO FILE THIS REPORT OR TO MAINTAIN A REGISTERED AGENT AND OFFICE WILL SUBJECT THE CORPORATION TO ADMINISTRATIVE REVOCATION OF ITS CERTIFICATE OF AUTHORITY.

WHEN CORRESPONDING WITH THIS OFFICE OR SUBMITTING DOCUMENTS FOR FILING, PLEASE REFER TO THE CORPORATION CONTROL NUMBER GIVEN ABOVE.

FOR: APPLICATION FOR CERTIFICATE OF AUTHORITY - FOR PROFIT

STOPHEL & STOPHEL (500 TALLAN BLDG) 500 TALLAN BLDG 2 UNION SQUARE CHATTANOOGA, TN 37402-0000

ON DATE: 11/07/96

RECEIVED:

FEES \$300.00

\$300.00

TOTAL PAYMENT RECEIVED:

\$600.00

RECEIPT NUMBER: 00002029325 ACCOUNT NUMBER: 00000461



FROM:

RILEY C. DARNELL SECRETARY OF STATE



# APPLICATION FOR CERTIFICATE OF AUTHORITY FOR SECRETARY OF DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

To the Secretary of State of Tennessee:

Pursuant to the provisions of Section 48-25-103 of the Tennessee Business Corporation Act and Section 48-101-625 of the Tennessee Professional Corporation Act, the undersigned professional corporation hereby applies for a certificate of authority to transact business in the State of Tennessee, and for that purpose sets forth:

1. The name of the corporation is

### DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

- The state under whose law it is incorporated is Georgia. 2.
- The date of its incorporation is August 27, 1970, and the period of duration is perpetual.
- The complete street address of its principal office is Department of Radiology, Hutcheson Medical Center, 100 Gross Crescent Circle, Fort Oglethorpe, Georgia 30742-3669.
- The corporation is organized for the purpose of practicing the profession of medicine, specializing in radiology. All of the corporation's shareholders, not less than one half (%) of its directors, and all of its officers other than its assistant secretary are qualified persons with respect to the corporation.
- The complete street address of its registered office in this state and the name of its registered agent at that office is

Stophel & Stophel, P.C. 500 Tallan Building Two Union Square Chattanooga, Tennessee 37402-2571

The names and complete business addresses of its current officers are:

Grant W. Huntzinger, M.D., President and Treasurer 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

John F. Nelson, M.D., Vice President and Secretary 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

RECEIVED

Joseph J. Busch, Jr., M.D., Vice President 100 Gross Crescent Circle Grort Oglethorpe, Georgia 30742-3669

Lawrence G. Samuels, M.D., Vice President 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

E. Stephen Jett, Assistant Secretary Stophel & Stophel, P.C. 500 Tallan Building Two Union Square Chattanooga, Tennessee 37402-2571

7. The names and complete business addresses of its current board of directors are:

Grant W. Huntzinger, M.D. 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

John F. Nelson, M.D. 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

Joseph J. Busch, Jr. 100 Gross Crescent Circle Fort Oglethorpe, Georgia 30742-3669

8. The corporation is a corporation for profit.

Executed

, 1996.

DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

Bv

(E. Stephen Jett) Assistant Secretary

mhk\data\961025.1

Secretary of State Business Information and Services 3 13 10 15 10 2

Suite 315, West Tomer 2 Martin Tuther King Ir. Ar.

DOCKET NUMBER 963040776 CONTROL NUMBER : 7004737 Atlanta, Georgia 30334-1530 DATE INC/AUTH/FILED: 08/27/1970 : GEORGIA JURISDICTION : 10/30/1996

FORM NUMBER : 211

STOPHEL & STOPHEL ATTN MERLE H KOONTZ 500 TALLAN BLDG TWO UNION SQUARE CHATTANOOGA TN 37402-2571

### CERTIFICATE OF EXISTENCE

I, the Secretary of State of the State of Georgia, do hereby certify under the seal of my office that

### DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A. A DOMESTIC PROFIT CORPORATION

was formed in the jurisdiction stated above or was authorized to transact business in Georgia on the above date. Said entity is in compliance with the applicable filing and annual registration provisions of Title 14 of the Official Code of Georgia Annotated and has not filed articles of dissolution, certificate of cancellation, or any other similar document with the office of the Secretary of State.

This certificate relates only to the legal existence of the above-named entity as of the date issued. It does not certify whether or not a notice of intent to dissolve, an application for withdrawal, a statement of commencement of winding up, or any other similar document has been filed or is pending with the Secretary of State.

This certificate is issued pursuant to Title 14 of the Official Code of Georgia Annotated and is prima-facie evidence that said entity is in existence or is authorized to transact business in this state.

SECRETARY OF STATE



# ATTACHMENT A.4 Ownership Chart – DRC

# OWNERSHIP OF STOCK OF

# DIAGNOSTIC RADIOLOGY CONSULTANTS, P.A.

# **AS OF JUNE 1, 2015**

Shareholder	Effective Date	Certificate No.	No. of Shares	
Grant W. Huntzinger, M.D.	6/12/85	11	15	
John F. Nelson, M.D.	7/01/89	12	15	
Brett Austin, M.D.	7/01/98	16	15	
James Morrow, M.D.	7/01/02	18	15	
Garth McPherson, M.D.	11/1/02	19	15	
Scott Kemmerer, M.D.	6/21/03	20	15	
Andrew L. Kreek, M.D.	6/28/04	21	15	
Jim Busch, M.D.	7/01/06	22	15	
Total Issued and Outstanding Shares:			120	
Total Issued and Outstanding Shares:				

<sup>\*</sup>DRC does not have a financial interest in any other health care institution as defined in Tennessee Code Annotated, §68-11-1602.

# **ATTACHMENT A.6**

# **Lease Commitment Letter**



December 7th, 2015

Garth McPherson, M.D.
Vice President and Secretary
Diagnostic Radiology Consultants, P.A.
1949 Gunbarrel Road
Suite 170
Chattanooga, Tennessee 37421

Re: 1604 Gunbarrel Road Lease Commitment

Dear Dr. McPherson,

We understand that Diagnostic Radiology Consultants, P.A. ("DRC") is in the process of applying for a certificate of need to move its Tennessee Imaging and Vein Center ("TIVC") to 1604 Gunbarrel Road, Chattanooga, Tennessee 37421 (the "Property").

Assuming DRC's certificate of need application is successful, Imaging Land Holdings, LLC ("ILH"), which is the owner of the Property, will enter into a lease agreement with DRC (the "Lease") whereby DRC will obtain the right to utilize the Property to operate TIVC. The parties anticipate that the initiate term of the Lease will be ten (10) years. The parties also anticipate an initial monthly rental amount of \$19,166.67 per month. The Lease will contain additional terms as mutually agreed upon by DRC and ILH.

Sincerely yours,

Imaging Land Holdings LLC

By:

James Busen, M.D., President

# **ATTACHMENT A.13**

TennCare MCOs operating in service area and with whom TIVC contracts

# Identify all TennCare Managed Care Organizations/Behavioral Health Organizations (MCOs/BHOs) operating in the proposed service area.

Amerigroup Blue Care United Healthcare Community Plan Tenn Care Select

Identify all MCOs/BHOs with which the applicant has contracted or plans to contract.

Amerigroup
Blue Care
United Healthcare Community Plan
Tenn Care Select

# ATTACHMENT B.II(E)

Quote from MRI Equipment Vendor

# **SIEMENS**

# Service Agreement Addendum - 18

Addendum Service Agreement Addition Deletion

Diagnostic Radiology Consultants, PA 1949 Gunbarrel Rd SUITE 170 Chaltanooga, TN 37402

This Addendum (the "Addendum") shall become a part of that certain integrated Service Management Agreement by and between Siemens Medical Solutions USA, Inc. ("Siemens") and Diagnostic Radiology Consultants, PA ("Customer"), dated October 1, 2013. If there are any conflicts between the terms of this Addendum and the terms of the Agreement, the terms of this Addendum shall control. Capitalized terms used herein and not otherwise defined herein, unless the context otherwise requires, shall have the same meanings set forth in the Agreement.

Siemens and Customer hereby amend the Agreement as follows:

1. The Equipment covered by the Agreement shall be amended as indicated below:

Add / Delete	Description (Equipment)	Functional Location	Effective Date	Coverage Type	Goverage Hours	Annual Price of Functional Location
Add	MR Verio	400-TBD upon purchase	After End of Warranty	Capped Risk Agroement – Total capped risk of \$107,101.00 and \$28,904.00 premium.	M-F 8am-12am; Sai 8am-6pm	\$28,904.00

SOMETHING SHARE SHOWN	
Total \$ Additions	+ \$26,904.00
Total \$ Deletions	- \$0.00
Total Addendum Changes + \$28,904.00	
Please amend your P.O. to r	eflect new pricing

2. Except as amended by this Addendum, all other terms and conditions of the Agreement remain in full force and effect.

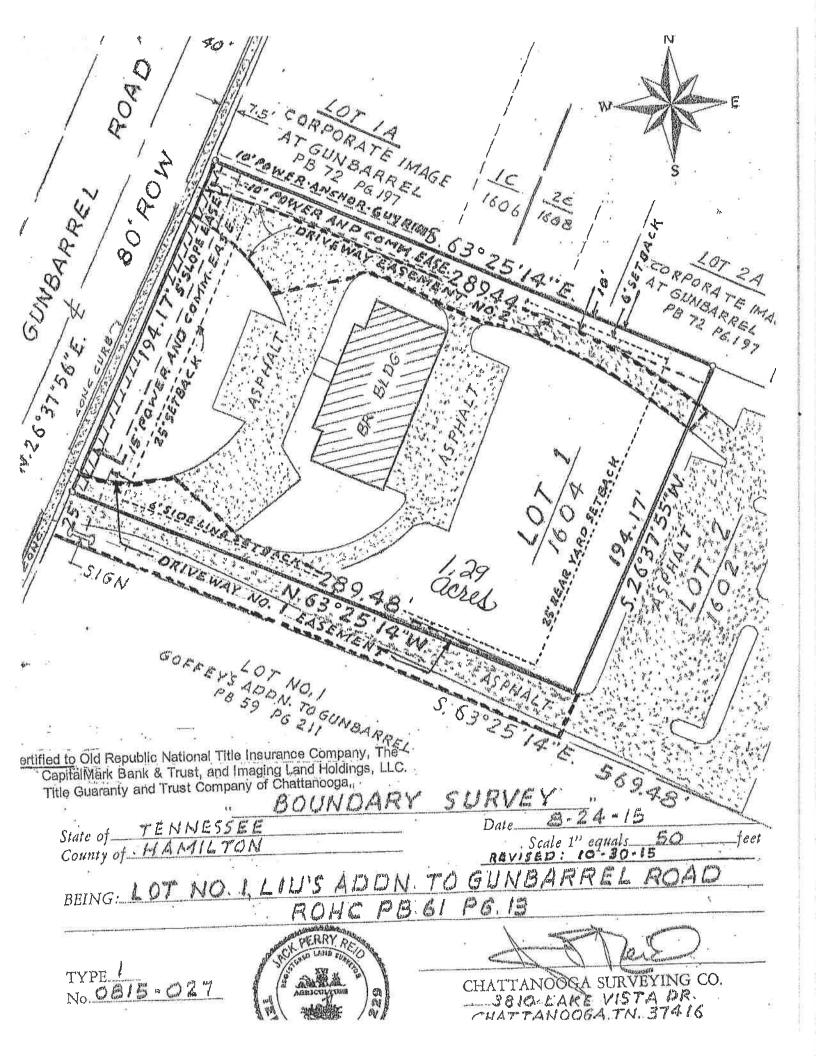
Slemens Medical Solutions USA, inc.	Customer's Acceptance
Managan 9-23.2010	45
(Signature)	By (Signature
Alcindor Shaw, Senior Director Controller, SSA	Etamis living Rust
Name and Title	Name and Title
9/22/16	Customers Acceptance Dale: 9/23/15
Addaydum grout he stoned and dated by the gustomer within 30	days after the date of Siemens signature to become effective, otherwis

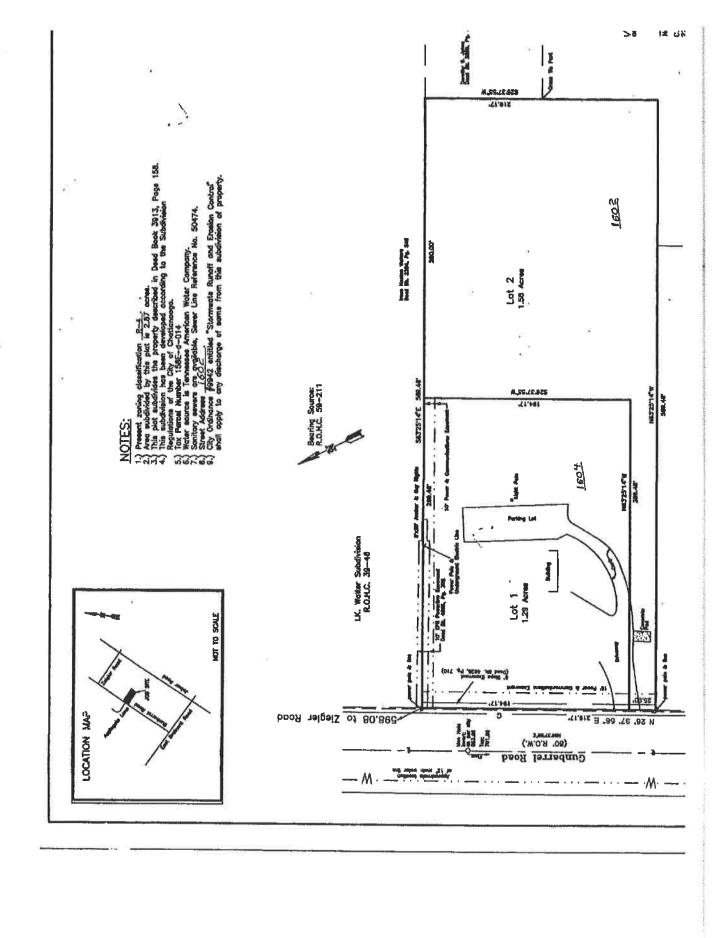
Addendum must be signed and dated by the customer within 30 days after the date of Siemens signature to become effective, otherwise the addendum becomes null and vold.

Page 1 of 1

# ATTACHMENT B.III(A)

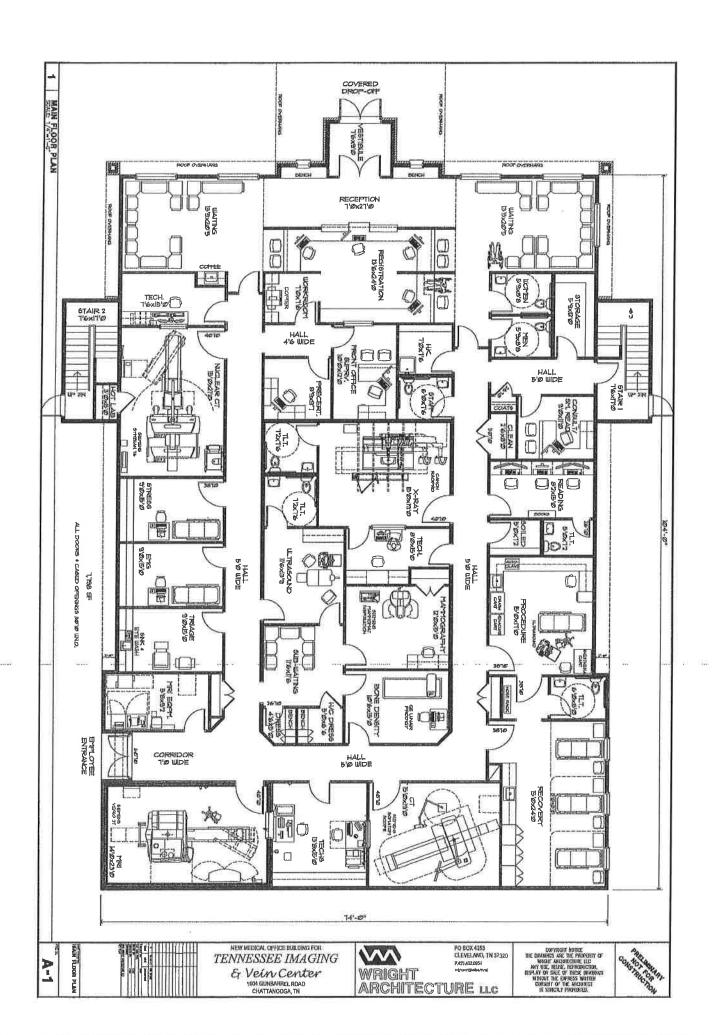
# Plot Plan

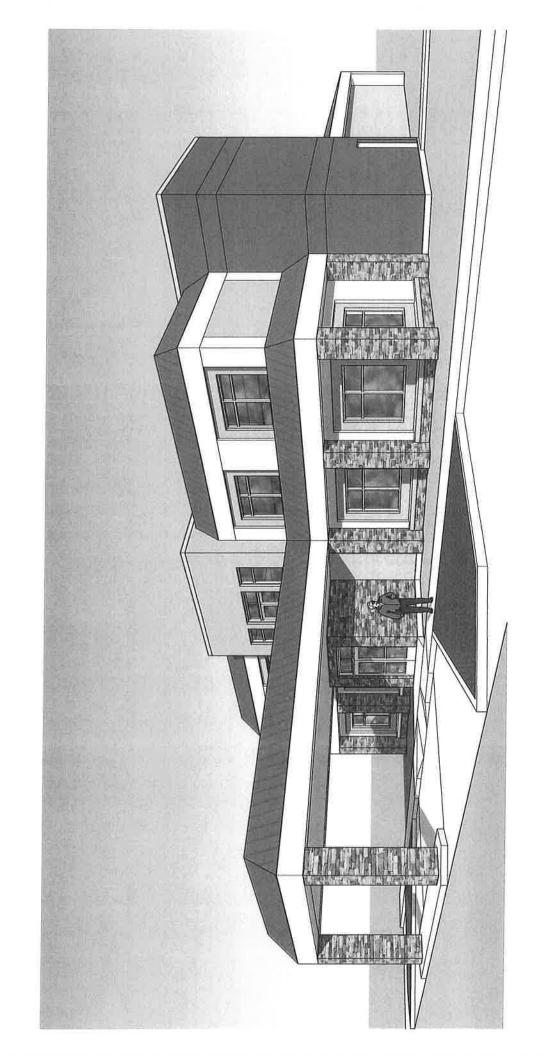




# ATTACHMENT B.IV

# Floor Plan





# ATTACHMENT C. NEED. 1

# **Support Letters from Referral Sources**



Chattanooga Bone and Joint Surgeons, P.C.

Specialists in Orthopaedic Surgery and Sports Medicine

Martin H. Redish, MD David Bruce, MD Peter J. Lund, MD David M. Lowry, DO Jeremy Bruce, MD Ryan Gilliand, PA-C

In Memoriam Bruce Short, MD

Main Office & Mailing Address:

1809 Gunbarrel Road Suite 101 Chattanooga, TN 37421

2205 McCallie Avenue Suite 102 Chattanooga, TN 37404

164 Walnut Church Road Dayton, TN 37321-5915

Phone 423-893-9020

Billing 423-648-0250

Fax 423-893-9040

cb|sonline.com

December 9, 2015

Tennessee Health Service and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, TN 37243

Re: Support for Application for CON of Diagnostic Radiology Consultants, P.A.

To Whom It May Concern:

This letter is provided in support of the application of Diagnostic Radiology Consultants, P.A. for a certificate of need with respect to the proposed relocation of MRI services in its Tennessee Vein and Imaging Center ("TIVC") from its current location at 1949 Gunbarrel Road, Chattanooga, Tennessee to 1604 Gunbarrel Road, Chattanooga, Tennessee, and the establishment of TIVC as an Outpatient Diagnostic Center. As a physician medical practice specializing in orthopaedic surgery, when appropriate, our physicians refer patients to TIVC for diagnostic radiology services, including MRI services. Our physicians rely upon the quality of service and care at TIVC and anticipate that MRI and other services offered at the new location will greatly benefit our patients as the new location will be easier to access and include state of the art technology improving the quality of MRI and other services available. We understand as well that costs to our patients will not be increased as a result of the relocation.

As a result 1 W. David Bruce, MD as that the CON application be granted.

Sincerely Youns,

· 1 11X

W. David Bruce, MD

DB:AK



Erlanger East Campus 1751 Gunbarrel Road, Ste 200 Chattanooga, TN 37421 (423) 894-1355 Fax (423) 899-8066

யயயு.wishdocs.com

December 7, 2015

Tennessee Health Services and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

RE: Support for Application for CON of Diagnostic Radiology Consultants, P.A.

To Whom It May Concern:

This letter is provided in support of the application of Diagnostic Radiology Consultants, P.A. for a certificate of need with respect to the proposed relocation of MRI services in its Tennessee Imaging and Vein Center ("TIVC") from its current location at 1949 Gunbarrel Road, Chattanooga, Tennessee to 1604 Gunbarrel Road, Chattanooga, Tennessee, and the establishment of TIVC as an Outpatient Diagnostic Center. As a physician medical practice specializing in OB/GYN, when appropriate, our physicians refer patients to TIVC for diagnostic radiology services, including MRI services. Our physicians rely upon the quality of service and care at TIVC and anticipate that MRI and other services offered at the new location will greatly benefit our patients as the new location will be easier to access and include state of the art technology improving the quality of MRI and other services available. We understand as well that costs to our patients will not be increased as a result of the relocation.

As a result, we ask that the CON application be granted.

Sincerely yours,

Tiffany P. Few, MD Donna K. Hobgood, MD

James Bolton, MD

Office Manger Office Manger Worsen's Institute for



Center For Comprehensive Medicine Dr. Cariton Vollberg 1608 Gunbarrel Rd. Suite 102 Chattanooga, TN 37421 Phone (423) 296-0382 Fax (423) 933-1596

December 7, 2015

Tennessee Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, Tn 37243

RE: Support for Application for CON of Diagnostic Radiology Consultants, P.A.

# To Whom It May Concern:

This letter is provided in support of the application of Diagnostic Radiology Consultants, P.A. for a certificate of need with respect to the proposed relocation of MRI services in its Tennessee Imaging and Vein Center("TIVC") from its current location at 1949 Gunbarrel Road, Chattanooga, Tennessee to 1604 Gunbarrel Road, Chattanooga, Tennessee, and the establishment of TIVC as an Outpatient Diagnostic Center. As a physician medical practice specializing in MRI center of the control of the control of the physicians refer patients to TIVC for diagnostic radiology services, including MRI services. Our physicians rely upon the quality of service and care at TIVC and anticipate that MRI and other services offered at the new location will greatly benefit our ptatients as the new location will be easier to access and include state of the art technology improving the quality of MRI and other services available. We understand as well that costs to our patients will not be increased as a result of the relocation.

As a result, Culton M. Vollberg 00 asks that the CON application be granted.

Sincerely yours,

Carlton Vollberg, D.O., P.C.

Fax letter to 423-855-4317



BATTLEFIELD ORTHOPEDICS, PC

7011 Shallowford Road Sulte 106 Chaftanooga, TN 37421

(423) 826-8585 Fax (423) 826-8588

John A Gracy, M.D., FAAOS KNEE, SHOULDER AND SPORTS MEDICINE KNEE REPLACEMENT ARTHROSCOPIC SURGERY 12/8/15

Tennessee Health Service and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

RE: Support for Application for CON of Diagnostic Radiology Consultants, P.A.

To Whom It May Concern:

This letter is provided in support of the application of Diagnostic Radiology Consultants, P.A. for a certificate of need with respect to the proposed relocation of MRI services in its Tennessee Imaging and Vein Center ("TIVC") from its current location at 1949 Gunbarrel Road, Chattanooga, Tennessee to 1604 Gunbarrel Road, Chattanooga, Tennessee, and the establishment of TIVC as an Outpatient Diagnostic Center. As a physician medical practice specializing in Orthopedics, when appropriate, I refer patients to TIVC for diagnostic radiology services, including MRI services. I rely upon the quality of service and care at TIVC and anticipate that MRI and other services offered at the new location will greatly benefit our patients as the new location will be easier to access and include state of the art technology improving the quality of MRI and other services available. I understand as well that costs to our patients will not be increased as a result of the relocation.

As a result, I John A. Gracy M.D. ask that the CON application be granted.

Sincerely yours.

John A. Gracy M.D., FAAOS

JAG/td



7446 Shallowford Rd Suite 108 Chattanooga TN, 37421 Office: (423) 855-7376 Fax: (423) 855-8455 Web: applerehabgroup.com

#### 12/7/15

Tennessee Health Services and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

RE: Support for Application for CON at Diagnostic Radiology Consultants, P.A.

To Whom It May Concern:

This letter is provided in support Radiclogy Consultants, P.A. for a certificate of need with a race in MRI services in its Tennessee Imaging and Acti Co Mining current socition at 1948 Gunbarrel Road, Chattangers, Ten an Outparent Diagnostic Center. As a Tennessee, and the establishment physician medical practice pocial when appropriate, our physick stic radiology services, including MRI services. Our physicians are including in the contract of the co TIVC and anticipate has MRI and a the new location will greatly benefit our patients as the few loc and include state of the art technology improving an quality of the available. We understand as well that costs to our patients will not be used ased as a result of the relocation.

DR. NICHOLAS J. CIRCOLONE

As a result, I \_\_\_\_\_\_ ask that the CON application be granted.

Sincerely year



#### 12/7/2015

Tennessee Health Services and Development Agency Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

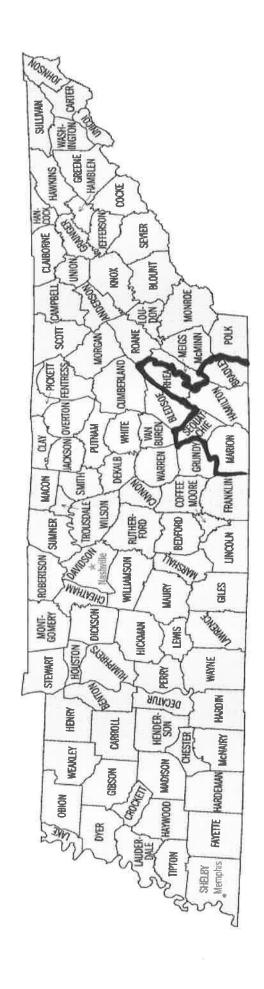
RE: Support for Application for CON of Diagnostic Radiology Consultants, P.A.

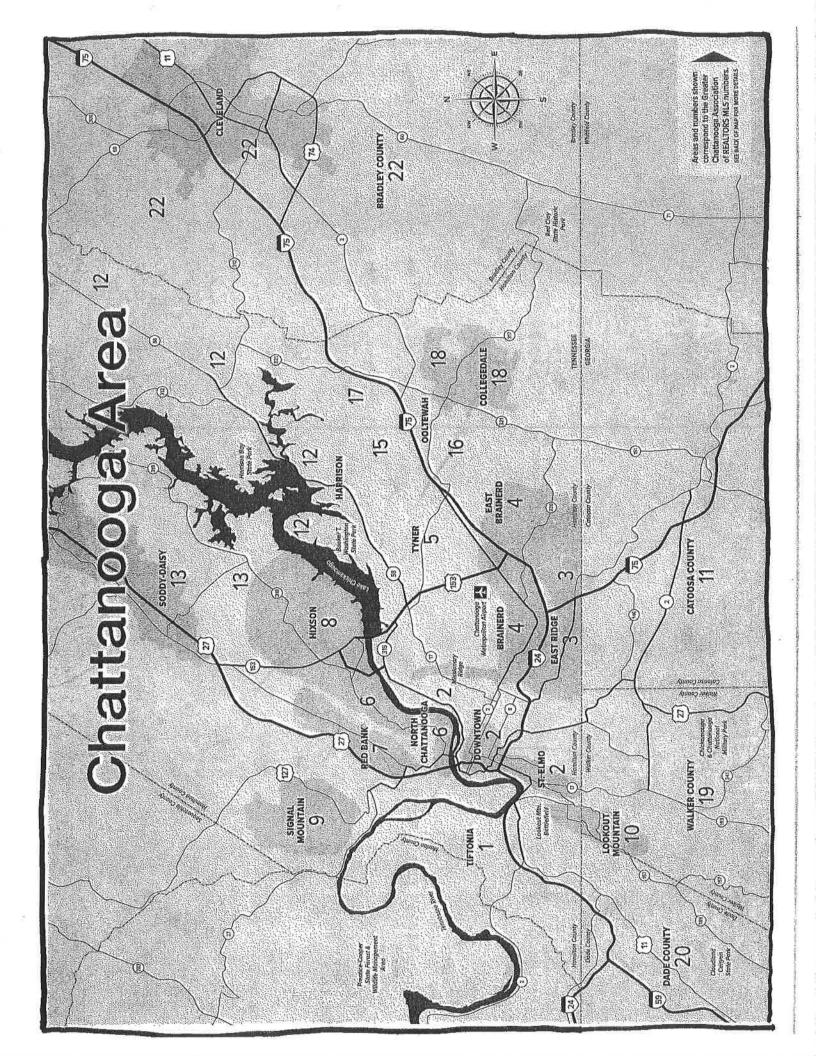
To Whom It May Concern:

This letter is provided in support of the application of Diagnostic Radiology Consultants,
P.A. for a certificate of need with respect to the proposed relocation of MRI services in its
Tennessee Imaging and Vein Center ("TIVC") from its current location at 1949 Gunbarrel
Road, Chattanooga, Tennessee to 1604 Gunbarrel Road, Chattanooga, Tennessee, and the
establishment of TIVC as an Outpatient Diagnostic Center. As a physician medical
practice specializing inInternal Medicine,
when appropriate, our physicians refer patients to TIVC for diagnostic radiology services,
including MRI services. Our physicians rely upon the quality of service and care at
TTVC and anticipate that MRI and other services offered at the new location will greatly
benefit our patients as the new location will be easier to access and include state of the art
technology improving the quality of MRI and other services available. We understand as
well that costs to our patients will not be increased as a result of the relocation.
As a result, IKeith Helton, MD ask that the CON application be
granted.
and the same of th
Sinceraly yours,
Dayld K, Helton, MD

## ATTACHMENT C. NEED. 3

Service Area Map





## ATTACHMENT C. ECONOMIC FEASIBILITY. 2

# **Funding Commitment Letter**



December 9, 2015

Ms. Melanie M. Hill Tennessee Health Services and Development Agency 502 Deaderick Street, 9<sup>th</sup> Floor Nashville, Tennessee 37243

H. McBors

Re: Funding Support for Certificate of Need Application for Diagnostic Radiology Consultants, P.A.

Dear Ms. Hill,

Diagnostic Radiology Consultants, P.A. ("DRC") has internal funds available for the CON project to relocate its existing Magnetic Resonance Imaging service to a new location and to establish its Tennessee Imaging and Vein Center as an outpatient diagnostic center. The project has an approximate cost of \$5,639,646.02, including a fair market lease for an initial period of ten years. DRC is committed to this project and will advance funds as necessary to complete it.

Sincerely,

Garth McPherson, M.D.

Vice President

## ATTACHMENT C. ECONOMIC FEASIBILITY. 6(B)

**Comparison of Charges** 

THE RESERVE		MRI	The State of	Utilization			Total Gross Charges	S	W.	Avera	age Gr	Average Gross Charge	rge
County	Туре	Provider	2012	2013	2014	2012	2013	2014		2012	2013	13	2014
Bradley	Imaging Center	Cleveland Imaging	0	0	3874	0	0	0 \$ 7,468,402	02	0		0	\$ 1,928
Bradley	Hospital	Skyridge Medical Center	2499	2302	2261	\$ 12,463,320	\$ 12,657,737	\$ 13,334,553	53 \$	4,987	\$ 5	5,499	\$ 5,898
Bradley	Hospital	Skyridge Medical Center Westside	2493	1818	1370	\$ 12,205,939	\$ 9,739,510	\$ 7,892,497	\$ 76	4,896	S	5,357 \$	100
Hamilton	Physician's Office	Chattanooga Bone & Joint Surgeons	1021	841	350	\$ 1,487,600	\$ 1,223,500	\$ 506,400	\$ 001	1,457	\$ 1	1,455	\$ 1,447
Hamilton	Imaging Center	Chattanooga Imaging Downtown	2035	1540	1935	\$ 3,541,892	None Reported	\$ 4,019,162	62 \$	1,740	\$	-	\$ 2,077
Hamilton	Imaging Center	Chattanooga Imaging East	2850	2822	2869	None Reported	None Reported	\$ 6,165,024	24 \$	*	\$	0,	\$ 2,149
Hamilton	Imaging Center	Chattanooga Imaging Hixson	2230	2386	2368	None Reported	None Reported	\$ 4,832,505	\$ 50		\$	,	\$ 2,041
Hamilton	Physician's Office	Chattanooga Orthopaedic Group	5332	5340	7004	\$ 7,276,818	\$ 6,730,975	\$ 7,614,839	339 \$	1,365	\$ 1	1,260	\$ 1,087
Hamilton	Imaging Center	Chattanooga Outpatient Center	6465	7292	8659	\$ 11,394,899	\$ 12,679,035	\$ 1	\$ 181	1,763	\$	1,739	\$ 1,683
Hamilton	Hospital	Erlanger East Campus	704	268	832	\$ 2,284,431	\$ 1,869,045	\$ 2,810,059	\$ 650	3,245	\$	3,291	\$ 3,377
Hamilton	Hospital	Erlanger Medical Center	10915	11558	12950	\$ 38,249,369	\$ 40,630,903	\$ 46,084,777	\$ 11	3,504	\$	3,515	\$ 3,559
Hamilton	Hospital	Memorial Hixson	2836	2488	2569	\$ 9,394,206	\$ 8,321,319	\$ 9,384,523	\$ \$23	3,312	\$ 3	3,345	\$ 3,653
Hamilton	Hospital	Memorial Hospital	4096	4356	4244	\$ 14,590,468	\$ 15,652,485	\$ 15,930,375	375 \$	3,562	\$ 3	3,593	3,754
Hamilton	Hospital	Memorial Ooltewah	1050	1049	1028	\$ 3,487,684	\$ 3,515,998	\$ 3,856,076	\$ 940	3,322	\$	3,352	\$ 3,751
Hamilton	Physician's Office	Neurosurgical Group	1405	1198	1259	۱ د	\$ 1,545,400	\$ 1,549,304	304 \$	•	\$	1,290	1,231
Hamilton	Hospital	Parkridge East Hospital	919	1024	766	\$ 3,777,476	\$ 4,631,587	\$ 4,800,602	502 \$	4,110	\$ 4	4,523	5 4,815
Hamilton	Hospital	Parkridge Medical Center	2496	2054	2122	\$ 10,301,309	\$ 9,353,946	\$ 10,384,465	\$ 591	4,127	\$ 4	4,554	\$ 4,894
Hamilton	Imaging Center	Tennessee Imaging & Vein Center	3074	3165	3113	\$ 5,330,104	\$ 5,520,484	\$ 5,410,049	349 \$	1,734	\$	1,744	\$ 1,738
Marion	Hospital	Parkridge West Hospital	626	884	558	\$ 3,665,892	\$ 3,628,603	\$ 2,604,513	513 \$	3,847	\$ 4	4,105	\$ 4,668
Rhea	Hospital	Rhea Medical Center	1530	1481	1495 \$	\$ 1,846,095	\$ 1,809,206	\$ 1,823,113	13 \$	1,207	\$ 1	1,222	\$ 1,219

## Comparison of TIVC MRI charges and Medicare allowable fee schedule by CPT code

## MAGNETIC RESONANCE ANGIOGRAPHY (MRA)

		Medicare	
		Approved	TIVC
SITE	CPT	Amount	Amount
Abdomen W/WO	74185	369.62	1103.00
Arm W/WO	73225	369.87	1104.00
Chest W/WO	71555	365.14	1090.00
Head W/O	70544	315.68	1069.00
Head W	70545	352.60	1053.00
Head W/WO	70546	521.60	1635.00
Leg W or WO	73725	369.69	1104.00
Neck W/O	70547	315.49	1074.00
Neck W	70548	377.31	1126.00
Neck W/WO	70549	521.60	1642.00
Pelvis W/O	72198	368.85	1100.00
Spine W/WO	72159	382.58	1142.00
MAGNETIC RESONANCE IMAGING (MRI)			
Diagnostic			
3-D Rendering W/O postprocess	76376	21.12	88.00
3-D Rendering W postprocess	76377	60.31	180.00
not Requiring Independent			
Workstation	76376	21.12	88.00
Requiring Independent			
Workstation	76377	60.31	180.00
Abdomen W/O	74181	305.02	911.00
Abdomen W	74182	416.15	1242.00
Abdomen W/WO	74183	464.99	1388.00
Ankle W/O	73721	216.52	1138.00
Ankle W	73722	349.73	1044.00
Ankle W/WO	73723	432.26	1533.00
Arm W/O	73218	322.68	994.00
Arm W	73219	369.47	1103.00
Arm W/WO	73220	457.75	1366.00
Joint W/O	73221	216.84	700.00
Joint W	73222	346.96	1036.00
Joint W/WO	73223	430.33	1285.00
Brain W/O	70551	212.16	774.00
Brain W	70552	294.36	879.00
Brain W/WO	70553	347.91	1639.00
One Breast	77058	494.19	1475.00
Both Breasts	77059	489.03	1708.00
Chest W/O	71550	328.12	1131.00
Chest W	71551	418.60	1250.00
Chest W/WO	71552	530.82	1585.00

Elbow W/O	73221	216.84	700.00
Face W/O	70540	322.36	978.00
Face W	70542	368.77	1101.00
Face W/WO	70543	451.11	1533.00
Finger Joint W/O	73221	216.84	700.00
Finger Joint W	73222	346.96	1036.00
Finger Joint W/WO	73223	430.33	1285.00
Foot W/O	73718	322.68	996.00
Foot W	73719	370.38	1106.00
Foot Joints W/OI	73721	216.52	1138.00
Foot Joints W	73722	346.96	1044.00
Foot Joints WO/W	73723	432.26	1533.00
Hand W/O	73218	322.68	994.00
Hand W	73219	369.47	1103.00
Hand W/WO	73219	457.75	1366.00
· ·			
Hand Joints W/WO	73223	430.33	1285.00
Joint	70704	246.52	4422.00
Lower Extremity W/O	73721	216.52	1138.00
Lower Extremity W	73722	349.73	1044.00
Lower Extremity W/WO	73723	432.26	1533.00
Upper Extremity WO	73221	216.84	700.00
Upper Extremity W	73222	346.96	1036.00
Upper Extremity W/WO	73223	430.33	1285.00
Knee W/O	73721	216.52	1138.00
Knee W	73722	349.73	1044.00
Knee W/WO	73723	432.26	1533.00
Leg W/O	73718	322.68	996.00
Leg W	73719	370.38	1106.00
Leg W/WO	73720	460.66	1375.00
Joint W/O	73721	216.52	1138.00
Joint W	73722	349.73	1044.00
Joint W/WO	73723	432.26	1533.00
Neck W/O	70540	322.36	978.00
Neck W	70542	368.77	1101.00
Neck W/WO	70543	451.11	1533.00
Orbit W/O	70540	322.36	978.00
Orbit W	70542	368.77	1101.00
Orbit W/WO	70543	451.11	1533.00
Pelvis W/O	72195	328.44	1027.00
Pelvis W	72196	376.78	1125.00
Pelvis W/WO	72197	464.02	1385.00
•	/215/	404.02	1303.00
Spine Spine W/O	72141	206.03	792.00
Cervical W/O			783.00
Cervical W	72142	297.72	889.00
Cervical W/WO	72156	349.85	1044.00
Lumbar W/O	72148	205.06	845.00
Lumbar W	72149	294.17	878.00

Lumbar W/WO	72158	348.61	1041.00
Thoracic W/O	72146	206.03	1420.00
Thoracic W	72147	295.78	883.00
Thoracic W/WO	72157	350.55	1046.00
Temporomandibular Joint (TMJ)	70336	293.80	877.00
Toe W/O	73721	216.52	1138.00
Toe W	73722	349.73	1044.00
Toe W/WO	73723	432.26	1533.00
Wrist W/O	73221	216.84	700.00

# ATTACHMENT C. ECONOMIC FEASIBILITY. 9

Participation in state and federal revenue programs

**Tennessee Imaging and Vein Center** 

							2015 Annual
Payer	Payer Type	<b>Total Procedures</b>	Chg Amt	Adj Amt	Pay Amt	Balance	Revenue (Estimated)
AMERIGROUP	Medicaid	69	\$48,906.00	\$13,572.84	\$2,410.16	\$32,923.00	\$4,820.32
Blue Care of TN	Medicaid	126	\$86,154.04	\$50,034.32	\$27,453.21	\$8,666.51	\$54,906.42
AMERICHOICE	Medicare	4	\$1,699.00	\$0.00	\$0.00	\$1,699.00	\$0.00
HealthSprings	Medicare	106	\$71,055.15	\$39,337.31	\$14,677.51	\$17,040.33	\$29,355.02
HUMANA GOLD	Medicare	25	\$47,096.67	\$32,793.84	\$10,883.81	\$3,419.02	\$21,767.62
Medicare	Medicare	371	\$1,027,806.33	\$625,409.83	\$225,601.72	\$176,794.78	\$451,203.44
WPS-VACAA	VA	2	\$3,460.00	\$0.00	\$0.00	\$3,460.00	\$0.00
ONE CALL MEDICAL	Work Comp	42	\$51,775.80	\$30,019.94	\$17,052.82	\$4,703.04	\$34,105.64
SPREEMO	Work Comp	1	\$170.00	\$78.64	\$91.36	\$0.00	\$182.72
Total		707	\$1,338,122.99	\$791,246.72	\$298,170.59	\$248,705.68	\$596,341.18

Total Annualized Revenue (All payers) Total Governmental Revenue Percentage Governmental Revenue

\$2,856,233.22 \$596,341.18 21%

## ATTACHMENT C. ECONOMIC FEASIBILITY. 10

## **Financial Information**

# Tennessee Imaging and Vein Center Balance Sheet

As of September 30, 2015

	Sep 30, 15	Aug 31, 15
ASSETS	,	
Current Assets		
Checking/Savings		
CM - Sweep #9-1540	122,302.79	204,610,79
GM - Operating #1540	(760.00)	0.00
CM - Accounts Payable #1557	0.00	(51,921.01)
CM - Refund #1565	(55,47)	(1,277.58)
Total Checking/Savings	121,497.32	151,412.20
Other Current Assets		
Due from DRC Professional	284,554,96	142,300.17
<b>Total Other Current Assets</b>	284,554.96	142,300.17
Total Current Assets	406,052.28	293,712.37
Fixed Assets		
Furniture & Fixtures	9,944.16	9,944.16
Total Fixed Assets	9,944,16	9,944.16
TOTAL ASSETS	415,996.44	303,656,53
LIABILITIES & EQUITY		
Equity		
Retained Earnings	(210,583,30)	(210,583,30)
Net/Income	626,579,74	514,239.83
Total Equity	415,996,44	303,656,53
TOTAL LIABILITIES & EQUITY	415,996.44	303,656.53

# Tennessee Imaging and Vein Center Profit & Loss Budget Performance August through September 2015

	Aug 15	Sep 15	YTD Actual	YTD Budget	\$ Över Budget	Varlance %
Ordinary Income/Expense						
Income						
Global Collections	183,885,95	227,724.40	2,482,273.69	2,887,598.00	(405,324.31)	
Professional Interps	0.00	(62,898.43)	(639,822.91)	(744,523,00)	104,700,09	
Refunds	(1,487.78)	(278.74)	(15,874.74)	(29,733.00)	13,858.26	
Space Sub-Lease Revenue	3,700.03	2,800.03	19,375,21			
Unreconciled Revenue	64,249.68	97,215.07	395,975.59	0.00	395,975.59	
Total Income	250,347.88	274,562.33	2,241,926.84	2,113,342.00	128,584.84	6.08%
Expense						
EQUIPMENT EXPENSES						
Equipment Leases	976.03	813,23	4,331.78	2,295.00	2,036,78	
Equipment Maintenance	3,386.64	4,279.34	126,196.04			
Interest Expense	0.00	0.00	308.18	800.00	(491.82)	
Leases - Operating	0.00	0.00	0.00			
Maintenance Contracts	7,825,31	6,047.71	124,897.05	176,103,00	(51,205.95)	
Total EQUIPMENT EXPENSES	12,187,98	11,140.28	255,733.05	179,198.00	76,535.05	42,71%
FACILITY COSTS						-
Accreditation Fees	0,00	0.00	1,475.00			
Dues & Subscriptions	328,36	242.50	859,13	270,00	589,13	
Laundry & Linen	1,697.06	1,762.61	15,421.24	17,460.00	(2,038,76)	
Medical Supplies	29,330.55	27,454.28	226,808.89	345,597.00	(118,788.11)	
Office Expense	2,260.87	21.84	4,720.36			
Office Supplies	(464,30)	1,640.71	10,356.25	21,490,00	(11,133.75)	
Radiation Physicist	0.00	600,00	2,700.00	2,700.00	0.00	
Rent Expense	18,328,40	18,328,40	164,955.60	164,952.00	3,60	
Repairs & Maintenance	0,00	486.00	2,226,99	1,980.00	246.99	
RIS/PAGS	24,423.00	22,603.50	227,892,50	256,551,00	(28,658.50)	
Telephone	7,760.08	5,335.02	34,370,95	17,910.00	16,460.95	
Uniforms	0.00	100,00	100,00			
Total FACILITY COSTS	83,664.02	78,574.86	691,886,91	828,910,00	(137,023,09)	16.53%
GENERAL OVERHEAD EXPENSES						
Continuing Education	0.00	0.00	295.35	270.00	25.35	
Banking Expense	310,85	342.65	1,577,15			
Billing Expense	11,473.63	5,922,65	64,477,00	95,745.00	(31,268.00)	
Business Insurance	0.00	0.00	3,505.20	45,990.00	(42,484.80)	
Employee Relmbursement Expenses	24.86	0.00	1,114.10		( ) , ,	
Finance Charges	(58.00)	0.00	57.42			
Gifts	0.00	0,00	12.09			
Late Fees	20,16	0.00	76,32			
Marketing	3,421.50	13,100,90	39,827.45	47,455.00	(7,627.55)	
Meals & Entertainment	,	,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(7,027,00)	
50% Deductible M&E	0.00	0.00	219.19			
100% Deductible M&E	(617:46)	0.00	(58.50)			
Meals & Entertainment - Other	0.00	0,00	0.00	1,170.00	(1,170.00)	
Total Meals & Entertainment	(617,46)	0,00	160,69	1,170,00	(1,009,31)	
a news contractor to	(511110)	0,00	,00.00	1,174,00	(1,446,91)	

# Tennessee Imaging and Vein Center Profit & Loss Budget Performance August through September 2015

	Aug 15	Sep 15	YTD Actual	YTD Budget	\$ Over Budget	Variance %
Merchant Fees	0,00	0,00	2;959,41	6,480.00	(3,520.59)	,========
Taxes & Licenses	0:00	38.00	2,398.67	3,150.00	(751.33)	
Travel & Lodging	74.00	204.53	107.18	990.00	(882.82)	
Total GENERAL OVERHEAD EXPENSES	14,649.54	19,608.73	116,568:03	201,250.00	(84,681.97)	42.08%
STAFF EXPENSES						
Leased Employees	39,864.60	41,125.30	429,689,79	428,553.00	1,136.79	
Fringe Benefits	11,959.38	12,837.59	136,903.17	128,565,00	8,338.17	
Total STAFF EXPENSES	51,823,98	53,462,89	566,592.96	557,118.00	9,474.96	1,70%
Total Expense	162,325,52	162,786.76	1,630,780.95	1,766,476,00	(135,695,05)	7.68%
Net Ordinary Income	88,022,36	111,775,57	611,145,89	346,866.00	264,279.89	76.19%
Other Income/Expense						
Other Income						
Interest Income	7.53	14.34	141.79			
Other Income	679.00	550.00	15,292.06	31,800.00	(16,507.94)	
Total Offier Income	686.53	564,34	15,433,85	31,800.00	(16,366.15)	
Other Expense						5.
Ask WCA	0.00	:0.00	0.00			
Total Other Expense	0.00	0.00	0.00			
Net Other Income	686.53	564.34	15,433.85	31,800,00	(16,366.15)	
Net Income	88,708.89	112,339.91	626,579.74	378,666.00	247,913.74	65.47%



# State of Tennessee Health Services and Development Agency

Andrew Jackson, 9<sup>th</sup> Floor, 502 Deaderick Street, Nashville, TN 37243 **www.tn.gov/hsda** Phone: 615-741-2364 Fax: 615-741-9884

#### **CONSENT CALENDAR**

January 1, 2016

James Catanzaro, Jr., Esq Chambliss, Bahner & Stophel, P.C. 605 Chestnut Street Chattanooga, TN 37450

RE: Certificate of Need Application for Diagnostic Radiology Consultants, P.A. – CN1512-058

For the relocation of the existing MRI service approved in Tri-County Radiology, CN9902-013AM from 1949 Gunbarrel Road in Chattanooga (Hamilton County), TN, to leased space in a new 2-story building at 1604 Gunbarrel Road in Chattanooga, a distance of approximately 1 mile. As part of the project, the applicant is requesting approval to establish an Outpatient Diagnostic Center and replace its existing 1.5 Tesla MRI unit with an upgraded Siemens Magnetom Verio 3.0 Tesla unit manufactured in 2010. The estimated project cost is \$5,639,646.

#### Dear Mr. Catanzaro:

This is to acknowledge the receipt of supplemental information to your application for a Certificate of Need. Please be advised that your application is now considered to be complete by this office.

Your application is being forwarded to Trent Sansing at the Tennessee Department of Health for Certificate of Need review by the Division of Policy, Planning and Assessment. You may be contacted by Mr. Sansing or someone from his office for additional clarification while the application is under review by the Department. Mr. Sansing's contact information is Trent.Sansing@tn.gov or 615-253-4702.

In accordance with Tennessee Code Annotated, §68-11-1601, et seq., as amended by Public Chapter 780, the 30-day review cycle for **CONSENT CALENDAR** for this project will begin on May 1, 2015. The first thirty (30) days of the cycle are assigned to the Department of Health, during which time a public hearing may be held on your application. You will be contacted by a representative from this Agency to establish the date, time and place of the hearing should one be requested. At the end of the thirty (30)-day period, a written report from the Department of Health or its representative will be forwarded to this office for Agency review within the thirty (30)-day period immediately following. You will receive a copy of their findings. The Health Services and Development Agency will review your application on February 24, 2016.

Mr. Catanzaro January 1, 2016 Page 2

Any communication regarding projects under consideration by the Health Services and Development Agency shall be in accordance with T.C.A. § 68-11-1607(d):

- (1) No communications are permitted with the members of the agency once the Letter of Intent initiating the application process is filed with the agency. Communications between agency members and agency staff shall not be prohibited. Any communication received by an agency member from a person unrelated to the applicant or party opposing the application shall be reported to the Executive Director and a written summary of such communication shall be made part of the certificate of need file.
- All communications between the contact person or legal counsel for the applicant and the Executive Director or agency staff after an application is deemed complete and placed in the review cycle are prohibited unless submitted in writing or confirmed in writing and made part of the certificate of need application file. Communications for the purposes of clarification of facts and issues that may arise after an application has been deemed complete and initiated by the Executive Director or agency staff are not prohibited.

Should you have questions or require additional information, please contact me.

Sincerely,

Melanie M. Hill Executive Director

Melan W. Kill

cc: Trent Sansing, TDH/Health Statistics, PPA



## **State of Tennessee Health Services and Development Agency**

Andrew Jackson, 9<sup>th</sup> Floor, 502 Deaderick Street, Nashville, TN 37243 www.tn.gov/hsda Phone: 615-741-2364 Fax: 615-741-9884

## **MEMORANDUM**

TO:

Trent Sansing, CON Director

Office of Policy, Planning and Assessment

Division of Health Statistics

Andrew Johnson Tower, 2nd Floor 710 James Robertson Parkway Nashville, Tennessee 37243

FROM:

Melanie M. Hill

**Executive Director** 

DATE:

January 1, 2016

RE:

Certificate of Need Application

Diagnostic Radiology Consultants, P.A. -- CN1512-058

Please find enclosed an application for a Certificate of Need for the above-referenced project.

This application has undergone initial review by this office and has been deemed complete. It is being forwarded to your agency for a CONSENT CALENDAR thirty (30) day review period to begin on January 1, 2016 and end on February 1, 2016.

Should there be any questions regarding this application or the review cycle, please contact this office.

#### Enclosure

cc:

James Catanzaro, Jr., Esq.



# State of Tennessee **Health Services and Development Agency** Andrew Jackson Building, 9<sup>th</sup> Floor

502 Deaderick Street Nashville, TN 37243

www.tn.gov/hsda

Phone: 615-741-2364

Fax: 615-741-9884

#### LETTER OF INTENT

The Publication of Intent is to	be published in the	Chattanooga Tim (Name of Nev		, which is a newspape	ər
of general circulation in	Hamilton, Te	nnessee, on or be		December 9, 201 (Month / day)	<b>5</b> , (Year)
for one day.	(0-2.1.19)			(	( /
					==
This is to provide official no accordance with T.C.A. § 68 that:	3-11-1601 <i>et seq.,</i> a	Services and ∕Deve and the Rules of t	ne Health Serv	ices and Developme	nt Agency
Diagnostic Radiology Cons (Name of Applicant)	sultants, P.A.			ional Private Praction Type-Existing)	ю
owned by: Diagnostic Radiol	ogy Consultants, P.	<b>A.</b> with an owne	rship type of <b>C</b>	orporation	
and to be managed by: itseline DESCRIPTION BEGINS HERE]: the Chattanooga TN 37421 (thimaging services from DRG 37421 to the New Location, \$5,639,646.02.	establishment of a e "New Location"), C's current locatior	n outpatient dia , and the relocat n at 1949 Gunbar	gnostic center on of its exist rel Road, Suit	ing magnetic reson e 170, Chattanooga	Road, ance TN
The anticipated date of filing	the application is: <b>D</b>	ecember 11, 20	15		
		•			
The contact person for this p	roject is <b>James L. C</b>	Catanzaro, Jr. (Contact Name)	(	Counsel to Applicar (Title)	ıt
who may be reached at: Cha	ambliss, Bahner & (Company Name)	Stophel, P.C.	605 Chestnut (Addres		
Chattanooga \	TN	1	37450	423 /757-0274	
(City)	(State	e) (	Zip Code)	(Area Code / Phone Nu	ımber)
CN/		12/07/20	15 jcata	nzaro@chamblissla	W.com
(Signature)		(Dat	e)	(E-mail Address)	
The Letter of Intent must be <u>fi</u> last day for filing is a Saturda					
this form at the following add		Holiday, Illing Illi	ist occur on th	e preceding business	s day. File
and form at any formouning addi		es and Developm	ent Agency		
	Andrew J	lackson Building,	<sup>th</sup> Floor		
		Deaderick Street			

The published Letter of Intent must contain the following statement pursuant to T.C.A. § 68-11-1607(c)(1). (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.

HF51 (Revised 01/09/2013 – all forms prior to this date are obsolete)

Nashville, Tennessee 37243

#### NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

This is to provide official notice to the Health Services and Development Agency and all interested parties, in accordance with T.C.A. §68-11-1601 *et seq.*, and the Rules of the Health Services and Development Agency, that:

Diagnostic Radiology Consultants, P.A., a professional private practice ("DRC"), owned by Diagnostic Radiology Consultants, P.A., with an ownership type of corporation and to be managed by itself intends to file an application for a Certificate of Need for: the establishment of an outpatient diagnostic center at 1604 Gunbarrel Road, Chattanooga TN 37421 (the "New Location") and the relocation of its existing magnetic resonance imaging services from DRC's current location at 1949 Gunbarrel Road, Suite 170, Chattanooga TN 37421 to the New Location. No new services will be initiated. The total estimated project cost is \$5,639,646.02.

The anticipated date of filing the application is December 11, 2015.

The contact person for this project is James L. Catanzaro, Jr., Counsel to Applicant, who may be reached at Chambliss, Bahner & Stophel, P.C., 605 Chestnut Street, Chattanooga, TN 37450 (423)757-0274.

Upon written request by interested parties, a local Fact-Finding public hearing shall be conducted. Written requests for hearing should be sent to:

Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, Tennessee 37243

Pursuant to T.C.A. § 68-11-1607(c)(1): (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.

# Supplemental #1 -ORIGINAL-

Diagnostic Radiology Consultants

CN1512-058

# **CHAMBLISS**

Liberty Tower
605 Chestnut Street, Suite 1700
Chattanooga, TN 37450
(423) 756-3000
chamblisslaw.com

CHAMBLISS, BAHNER & STOPHEL, P.C.



James L. Catanzaro, Jr.
Direct Dial (423) 757-0274
Direct Fax (423) 508-1274
jcatanzaro@chamblisslaw.com
also Licensed in Georgia

December 21, 2015

## **VIA FEDERAL EXPRESS**

Jeff Grimm
Health Examiner
Tennessee Health Services and Development Agency
502 Deaderick Street
Andrew Jackson Building, 9th Floor
Nashville, TN 37243

Re: Diagnostic Radiology Consultants' Supplemental Responses – CN1512-058

Dear Mr. Grimm:

Enclosed please find in triplicate the responses to your supplemental questions dated December 16, 2015, relating to the Certificate of Need Application submitted by Diagnostic Radiology Consultants, P.A. ("DRC").

Respectfully,

James L. Catanzaro, Jr.

Endosure



# State of Tennessee Health Services and Development Agency

Andrew Jackson Building, 9th Floor

www.tn.gov/hsda Phone: 615-741-2364/Fax: 615-741-9884



## 1. Section A, Applicant Profile, Item 6

The December 7, 2015 lease commitment letter signed by James Busen, President, Imaging Land Holdings, LLC is noted.

Given the use of the applicant's name in the letterhead of this document, what relationship, if any, exists between the lessor and the applicant? Please clarify.

Response: Applicant Diagnostic Radiology Consultants, P.A. ("DRC") and Lessor Imaging Land Holdings, LLC share certain shareholders, including James Busch. However, the entities are legally distinct and otherwise unrelated.

A signature by an authorized representative for the applicant is missing from the commitment letter. Please revise or provide an addendum that documents the applicant's acceptance/agreement with the terms and conditions noted.

Response: Please see an addendum attached hereto as Supplemental Attachment A.6.

Who is the owner of the recently constructed building that will house the applicant's proposed ODC with MRI? If different than the Lessor (Imaging and Land Holdings, LLC), please discuss the relationship between the parties.

Response: The owner of the building that will be constructed and will house DRC's proposed ODC is the Lessor, Imaging Land Holdings, LLC.

In your response, please also document ownership of the property in the form of a title, deed or copy of tax record from the Hamilton County Assessor's Office.

Response: Please see the recorded warranty deed, attached hereto as Supplemental Attachment A.6.

# 2. Section B, Applicant Profile, Item 13 and Section C, Economic Feasibility, Item 6.B

The response is noted. Will professional fees for MRI interpretation services by the 3 board-certified radiology staff members of TIVC be reimbursed by the applicant? If the radiologists will be billing separately using their own provider certification/registration numbers, what assurances apply such that the radiologists will hold Medicare and Medicaid provider certification and will be contracted with the same TennCare MCO plans as the applicant? Please briefly discuss the arrangements planned in this regard.

Response: DRC bills a global fee for professional and technical services rendered at TIVC. Professional fees incurred by radiologists serving TIVC will be paid by DRC. To clarify the radiology staffing, DRC has three radiologists



who provide on-site coverage for TIVC. However, TIVC consults with an additional seven radiologists on occasion, particularly as the need for certain radiology subspecialties may arise. The radiologists do not bill separately using their own provider number. DRC bills a global fee for all services provided at TIVC.

## 3. Section B, Project Description, Item II (Executive Summary of the Project)

Of the reasons discussed on page 5 for establishing and seeking licensure by the as an ODC by the Tennessee Department of Health, are there potential economic benefits of same, such as improved reimbursement rates as a result of adding a facility/technical fee? Please briefly discuss.

Response: DRC does not anticipate any change in reimbursement rates, technical fees, or patient costs as a result of obtaining licensure as an ODC, and ODCs are not entitled to a facility fee. As noted, the reason for seeking ODC designation is primarily to bring TIVC's operations into greater harmony with DRC's other affiliated businesses and the current market environment.

Since issued, the name of the medical group and the location of the approved MRI service have changed (from 1949 Gunbarrel Road, Suite 310 as approved in CN9608-057A to current address at 1949 Gunbarrel Road, Suite 170). Please provide a brief description that offers some background about the changes.

Response: DRC was originally located in Suite 310 at the Memorial Atrium complex. In approximately 2002, DRC leased space in Suite 170 of the same medical complex, and at the same address, in order to accommodate an upgraded 1.5 Tesla magnet (its current magnet).

Discussion of the applicant medical group is noted. Please also provide some additional background information such as current number of practicing physicians, medical specialties, estimated total registered patients as of 12/1/2015, and locations of applicant's offices in Hamilton County and other counties included in the service area of the project.

Response: DRC utilizes a total of 10 radiologists, 3 of which provide on-site coverage for TIVC (at least one radiologist is on site at any given time) and the remainder of which provide consultation for TIVC as needed. The medical specialties of the physicians include: Diagnostic Radiology, Vascular and Interventional Radiology, Musculoskeletal Radiology, Nuclear Medicine, Neuroradiology, Orthopedic Radiology, and Head and Neck Imaging. The estimated total registered patients as of 12/1/2015 for DRC is 47,915.

In addition to TIVC, DRC leases space and operates x-ray machines at the following locations:

City of Chattanooga, WellAdvantage 620 E 11<sup>th</sup> Street Chattanooga, TN 37403

Hamilton County Employee Health Center 455 North Highland Park Chattanooga, TN 37404

SUPPLEMENT

Ortho South 979 East 3<sup>rd</sup> Street Chattanooga, TN 37404

## 4. Section B, Project Description, Item II.A. and Item II.E

Item II.A - The layout of the 2-story new building that will house the ODC with MRI is noted. Will the landlord/lessor be responsible for the costs of shelling out the building for further modifications by the applicant in accordance with the facility's intended use as an ODC with MRI? If so, is a tenant improvement allowance available to help offset the applicant's costs with same? Please briefly discuss. In your response, please also note any unique/special modifications and costs that will be related to structural support and safety shielding for the installation of the proposed ODC's replacement MRI unit.

Response: The new building that will house the ODC is being constructed to accommodate an ODC with MRI and will not require any further modifications by the applicant. Therefore, there is no tenant improvement allowance for DRC. No additional costs are necessary for structural support and safety shielding for the replacement MRI unit.

Based on the comments provided on page 11 (Project Specific Criteria-ODC) and page 18, it appears construction of the new 2-story building will be completed in August 2016 and the applicant will relocate in September 2016. As such, please provide a brief overview of the building's construction process pertaining to the major phases & timelines of the process such as issuance of construction permit, site prep, foundation, structural, finish, etc.

Response: Imaging Land Holdings, LLC anticipates that the building permit will be secured and the site preparation completed early in 2016 with construction beginning immediately thereafter. Construction is anticipated to be 40% complete by May 2016, 80% complete by July 2016, and approved for occupancy in August or September 2016.

Please describe the dedicated space in the new building intended exclusively for the applicant's existing MRI unit and note any major changes or improvements from the MRI service's current space at 1949 Gunbarrel Road.

Response: The new building contains a room designated for DRC's MRI unit. The new building generally is, as described in the CON application, a more easily accessible and modern facility than TIVC's current location. The dedicated MRI space, however, will not be otherwise significantly different from its space at the current location. The new building will contain a significantly larger and improved space for the technicians operating the MRI and CT machines.

Item II.E.1

Based on the comments in this section and page 9 of the application, it appears that the applicant plans to replace TVIC's existing 1.5 Tesla MRI unit with an upgraded unit, subject to CON approval of the project. As such, please describe the replacement unit in more detail noting name of manufacturer & model, Tesla strength, year manufactured, remaining useful life, etc.



Response: The replacement MRI unit will be a Seimans RS Magnetom Verio A Tim+ Dot System. It is a 3 Tesla magnet manufactured in 2010. No sunset date for the system has been established. Attached hereto as Supplemental Attachment B.II(E)(1) is a letter from Siemens confirming this information, documentation of FDA approval, and a list of clinical applications to be provided.

Item II.E.3.

The vendor's quote documenting the cost of the replacement MRI unit was omitted from the referenced attachment. Please provide a vendor quote containing a description of the unit and the purchase price, inclusive of taxes, shipping costs, warranty information, etc. Please note that the vendor quote must be valid on the date of the hearing of the application by the HSDA Board Members.

Response: Please see the vendor quote attached hereto as Supplemental Attachment B.II(E)(3). Warranty information is included in the Siemens letter attached at Supplemental Attachment B.II(E)(1).

The vendor's 9/23/2015 service agreement addendum in the attachment identified an annual cost of \$28,904 following expiration of the warranty for the MRI unit. Please explain how this amount relates to the \$447,387.30 total equipment service costs reflected in the Project Costs Chart on page 20.

Response: The \$447,387.30 listed on the Project Costs Chart includes the MRI service agreement (ten years minus the one year warranty) for the anticipated MRI upgrade as well as the service agreements for the anticipated mammogram and CT upgrades.

## 5. Section C, Need, Item 1 (Project Specific Criteria)

The response is noted. It would be helpful to format each response to the specific criteria for Outpatient Diagnostic Centers that is illustrated in the Guidelines for Growth. Please revise the response on pages 11 and 12 of the application and submit replacement pages labeled 11-R and 12-R.

Response: Please see the attached replacement pages. Reformatting resulted in additional pages, and therefore the revised pages are labeled 11-R through 14-R attached hereto as Supplemental Attachment C.Need.1.

To complement the applicant's utilization identified on pages 11 and 12, please complete the table below.

	2012	2013	2014	0/0	2015	Projected	Projected
				change '12-'14	(estimated)	Year 1	Year 2
MRI	3074	3165	3113	1.3%	2884	2989	3115
Procedures	3074	3103	5115	1.0 / 0	2001	2505	JIII
as a % of 2,880 MRI standard	106.7%	109.9%	108.1%	1.3%	100.1%	103.8%	108.2%



Please describe the proposed ODC's arrangements for on-site physician supervision and hospital emergency transfer agreements. In your response, please include the names of the hospital(s) and their distance from the new facility.

Response: DRC anticipates obtaining a hospital emergency transfer agreement with Erlanger Health System. The Erlanger East location, with an emergency room, is just .3 miles from the new facility. For on-site physician supervision, TIVC has at any time at least one radiologist on-site, with additional radiologists available for consultation.

#### 6. Section C, Need, Item 3

The proposed Primary Service Area is noted.

Please complete the table below showing patient origin in 2014 and Year 1 with volumes by county of residence.

Response: The table below for 2014 is complete. Pursuant to communications with Alecia Craighead and Jeff Grimm, column one and two seek the same information, and therefore we have not completed column one. DRC does not anticipate any significant changes for Year 1 of the project.

Use of Applicant's MRI Service by Residents of 5-County PSA, 2014

County of	Applicant's	PSA	Resident	Total MRI
Residence	Total MRI	Resident	Procedures as a	procedures by
	Procedures	Procedures	% <b>of</b>	County
	2014	Performed	Applicant's	Residents at
		by	Total	Provider Sites
		Applicant	Procedures	in County
		2014	2014	2014
Hamilton		2080	67%	28,282
Bradley		195	6%	4,222
Marion		56	2%	377
Rhea		27	1%	0 (Rhea
				Medical Center
				does not report
				by County)
Sequatchie		53	2%	0
Total		2411	78%	32,881

Source: TN HSDA Report on the Number of MRI Procedures by Resident County for 2014.

# 7. Section C, Need. Item 5 (Historical MRI Utilization in Applicant's Primary Service Area)

The table is noted. Please expand the information provided by adding the columns indicated in the table below. For assistance or questions, please contact Alecia Craighead, Stat III at 615-253-2782.

Utilization of Existing MRI Providers in Applicant's 5-County PSA

Utilization of Existing MRI Providers in Applicant's 5-County PS				
Provider	Type	Current	Distance	Use by
Name	(PO, ODC,	# units	from	Residents
	Hospital,	(specify	Applicant	of PSA in
	HODC,	if	(in miles)	2014
	RPO,H-	mobile)		
	Imaging)	·		
Provider 1				
Provider 2,				
etc.				
Total				



Response: Please see the revised chart with the additional columns requested, labeled 16R and 17R, at Supplemental Attachment C.Need.5.

## 8. Section C, Need, Item 6 (Applicant's Historical and Projected Utilization)

The response is noted. Given the applicant's request to establish an ODC, please include an overview of the proposed ODC's projected utilization for TVIC's imaging services.

In light of the 2,884 projected MRI procedures in 2015 noted on page 5, please explain in more detail the factors that are expected to contribute to the 7% decrease in utilization from 3,112 MRI procedures in 2014.

Response: Because DRC has operated TIVC at its current location since 2006, it does not anticipate any change in utilization for its imaging services by relocating to the new location and obtaining a license to operate as an ODC. Its projected radiology services for 2016 are below:

Total Exams	Projected 2016
Bone density	406
СТ	2,286
Mammo	2,794
Sclerotherapy	203
Laser	152
Phlebectomy	152
MRI	2,989
Nuclear Medicine	762
X-ray	2,642
Fluoroscopy	254
Ultrasound	3,251
Followup Vein	25
Liver/Para	305
Total	16,221



There are several reasons behind the projected decrease in MRI procedures in 2015. First, a physician who referred a significant number of patients to DRC has closed his oncology practice. Second, an orthopedic practice that refers patients to DRC upgraded its own MRI from a .3T to 1.5T, reducing the number of referrals to DRC.

## 9. Section C, Economic Feasibility Items 1 (Project Costs Chart) and II (Funding)

<u>Item I.</u> - As noted previously, please clarify the cost and service agreement of the MRI unit.

Response: The MRI unit will cost \$1,052,000. The service agreement (beginning after the initial one-year warranty expires) will be purchased at a cost of \$28,904 per year.

Please identify the actual out of pocket cash outlay the applicant expects to support the start-up costs of the project.

Response: The out of pocket cash costs to start the project are as follows:

One month lease of building: \$19,166.67

One month lease of new equipment: \$29,010.36

• One month equipment service agreements: \$4,142.47

Moving costs: \$100,000.00

Total: \$152,319.50

Item II – the funding from the applicant's cash reserves is noted. To help document same, please also provide a copy of the applicant's audited financial statements for the most recent 12-month fiscal year period, if available.

Response: DRC does not have audited financial statements.

# 10. Section C, Economic Feasibility, Item 4. (Historical and Projected Data Charts) Both Charts –

Please provide a detail or breakout of "Other Expenses", such as annual costs related to the MRI service agreement and fees to radiologists for imaging interpretation services. Please use the format provided in Exhibit 1 at the end of this letter.

Response: See the breakout of "other expenses," below.



## HISTORICAL DATA CHART-OTHER EXPENSES

	9)				
OT	HER EXPENSES CATEGORIES	Year_2012	Year 2013	Year 2014	
1.	Professional interpretation fees	\$992,694	\$981,842.59	\$985,906	
2.	Refunds	53,877	43,122.34	38,138	
3.	Benefits	_123,036	_211,225	_317,993	
4.	Equipment lease and service	_602,285	_424,879	_196,541	
5.	Dues and Subscriptions	4,475	8,122	321	
6.	Laundry and Linen	16,500	20,591	23,316	
7.	Office Supplies	25,256	27,535	21,646	
8.	Repairs, Maintenance, Utilities	32,506	31,387	26,431	
9.	Accounting, Legal, Consulting, Banking	13,038	9,532	8,588	
10.	Insurance	26,189	31,150	61,341	
11.	Marketing	27,829	65,804	42,515	
12.	Meals & Entertainment	992	863	1,578	
13.	Leased Employees	0_	2,901	26,910	
14.	Accreditation	0_	0	6,880	
15.	Travel	0	00	1,277	
16.	Radiation Physicist Consultant	2,682	3,825	3,400	
17.	RIS/PACS (Radiology information system / picture archiving & communications systems)	_329,423	_337,779	_327,700	
	<b>Total Other Expenses</b>	\$2,250,782	\$2,200,558	\$2,090,481	

## PROJECTED DATA CHART-OTHER EXPENSES

OT	HER EXPENSES CATEGORIES	<b>Year 2016</b>	Year 2017
1.	Professional interpretation fees	\$714,405	\$731,124
2.	Refunds	35,839	40,000
3.	Benefits	_183,585	_186,338
4.	Equipment lease and service	_257,554	_261,417
5.	Dues and Subscriptions	1,157	1,175
6.	Laundry and Linen	19,798	20,095
7.	Office Supplies	19,270	19,559
8.	Repairs, Maintenance, Utilities	50,213	50,966
9.	Accounting, Legal, Consulting, Banking	6,172	6,266
10.	Insurance	4,224	4,287
11.	Marketing	57,926	58,795
12.	Meals & Entertainment	410	416
13.	Leased Employees	0	0
14.	Accreditation	1,770	1,797
15.	Travel	129	131
16.	Radiation Physicist Consultant	3,240	3,289
17.	RIS/PACS (Radiology information system /	_303,013	_307,558

SUPPLEMENTAL

picture archiving & communications systems)

#### **Total Other Expenses**

\$1,658,705 \$1,693,213

Absent deductions for the reasons explained by the applicant, how many procedures were provided free of charge to charity patients during the most recent 12-month fiscal year period and how many are anticipated in Year 1? Please clarify.

Response: No procedures were provided free of charge at DRC's TIVC location in 2014, and DRC does not anticipate a significant change for Year 1 of the project.

Given the 3 staff radiologists noted on page 6, it appears that the cost for physicians salaries is missing in Line D.2 of both charts. Please explain.

Response: The costs of physicians' salaries are considered "professional interpretation fees" and are included in the financials as an "other expense." See above at question 10 for a breakdown of the "other expenses."

What is included in the costs for Line 8.b (Fees to Non-Affiliates) in the chart? Please clarify.

Response: The costs in Line 8.b (Fees to Non-Affiliates) of the Historical Data Chart are payments that were made in 2012, 2013, and 2014 to a medical management company. As of mid-2015, DRC is no longer using an outside management company.

## Projected Data Chart

Please provide a Projected Data Chart that documents the financial performance of the applicant's proposed Outpatient Diagnostic Center (ODC).

Response: The Projected Data Chart in the CON application documents the projected financial performance of TIVC as a whole, not just its MRI service. DRC has attached at Supplemental Attachment C. Economic Feasibility. 4 a revised page 21 of the CON application, further explaining in item 4 that the projected data chart reflects the utilization, revenue, and expenses for the combined ODC and not just the MRI service. In addition, a revised Projected Data Chart is attached at Supplemental Attachment C. Economic Feasibility. 4,



which reflects as "utilization data" the projected total number of services for the ODC.

Lines D.8 and D.9 of the Projected Data Chart should pertain to expenses for Management Fees and Other Expenses, respectively. Additionally, expenses for Management Fees (Fees to Non-Affiliates) are missing from the Projected Data Chart in contrast to expenses incurred for same in the Historical Data Chart. Please explain. In your response, please revise the Projected Data Chart and submit in a replacement page labeled as 23-R. Note: even if there are no projected costs for Management Fees, note as "None" in the revised Projected Data Chart.

Response: As stated above, the costs in Line 8.b of the Historical Data Chart are payments that were made in 2012, 2013, and 2014 to a medical management company for billing and management fees. As of mid-2015, DRC is no longer using an outside management company, but does contract with an affiliated company for billing services.

A revised Projected Data Chart labeled 23-R and 24-R is attached hereto as Supplemental Attachment C. Economic Feasibility. 4. In revising the Projected Data Chart to supplement with a Management Fee line item, it was also noted that certain revenue and expenses were omitted from the original Projected Data Chart filed with the application (the original Historical Data Chart, however, is accurate as originally filed). Therefore, the fully corrected copy of the Projected Data Chart is attached.

#### 11. Section C., Economic Feasibility, Item 6.a.

Review of the Historical Data Chart revealed that the MRI gross charge was approximately \$1,190/procedure in 2014 in lieu of the \$1,738/procedure identified on page 24 of the application. Please clarify. In your response, please revise and submit a replacement page for the application labeled as 24-R.

Response: The Historical and Projected Data Charts include information for all TIVC services, not just MRI, since DRC is requesting through the CON that TIVC be established as an ODC. Therefore, the \$1,190/procedure charge cited in the question is the average gross charge for all radiology services provided at TIVC. The average MRI gross charge in 2014 was \$1,738, as noted in the application; therefore no replacement page 24 is attached.

#### 12. Section C, Economic Feasibility, Item 9

Please show the percentages by payor in Year 1 of the project for the proposed ODC and the MRI service by completing the tables below.



Table 1 - Applicant's Proposed ODC Payor Mix, Year 1

Payor Source	Gross Revenue Year 1	Gross Revenue as a % of total Gross Revenue Year 1
Medicare	\$573,430.37	16%
Tenncare	\$107,518.19	3%
Managed care	\$1,971,166.90	55%
Commercial	\$752,627.36	21%
Self-Pay	\$107,518.19	3%
Other	\$71,678.80	2%
Total	\$3,583,939.82	100%

Table 2-Applicant's MRI Service Payor Mix, Year 1

Payor Source	Gross Revenue Year 1	Gross Revenue as a % of total Gross Revenue Year 1	Average Gross Charge per MRI procedure
Medicare	\$154,826.20	12%	\$1,048.55
TennCare	\$77,413.10	6%	\$1,048.55
Managed care	\$683,815.72	53%	\$1,048.55
Commercial	\$283,848.03	22%	\$1,048.55
Self-Pay	\$25,804.37	2%	\$1,048.55
Other	\$51,608.73	4%	\$1,048.55
Total	\$1,290,218.34	100%	\$1,048.55

## 13. Section C, Orderly Development, Item 3

The staffing table is noted. Please provide the FTE for the 3 staff radiologists noted on page 6 of the application.

Response: As clarified above, TIVC has three radiologists who provide on-site coverage at TIVC, with at least one radiologist on site at any given time. The FTE for the radiologists is 1.0.

COMMISSION EXPIRES NO

#### **AFFIDAVIT**

STATE OF TENNESSEE
COUNTY OF Hamilton
NAME OF FACILITY: Diagnostic Padjology Consultants d/b/a Tennessee Imaging and Vein Center
I, Janes Zord, after first being duly sworn, state under oath that I am the
applicant named in this Certificate of Need application or the lawful agent thereof, that I
have reviewed all of the supplemental information submitted herewith, and that it is true,
accurate, and complete.
Signature/Title
Sworn to and subscribed before me, a Notary Public, this the 21st day of December, 2015, witness my hand at office in the County of Hamilton, State of Tennessee.
NOTARY PUBLIC
My commission expires <u>March</u> 25, <u>2017</u> .
HF-0043
Revised 7/02



#### SUPPLEMENTAL ATTACHMENT A.6

#### Lease Commitment Addendum

**Property Warranty Deed** 





December 18, 2015

Imaging Land Holdings, LLC 1949 Gunbarrel Road, Suite 170 Chattanooga, TN 37421

Re: Lease Commitment Letter for Certificate of Need Application for Diagnostic Radiology Consultants, P.A.

Dear Sir or Madam,

Diagnostic Radiology Consultants, P.A. ("DRC") has reviewed the terms of the 1604 Gunbarrel Road Lease Commitment Letter by Imaging Land Holdings, LLC dated December 7, 2015. DRC accepts the terms and conditions noted therein.

Sincerely,

James Busch, M.D.

President

1-44626, 146cs

Prepared by and return to: Hon & Kopet, Attorneys Title Guaranty & Trust Company 617 Walnut Street



H&K/ls/15/20152016

Chattanooga, TN 37402

NAME & ADDRESS OF NEW OWNERS:

SEND TAX BILLS TO:

Imaging Land Holdings, LLC 1604 Gunbarres Rd.

Same

Chattanooga, TN 37421

Tax Map/Parcel No.: 158E-D-014

#### WARRANTY DEED

FOR AND IN CONSIDERATION of the sum of One and No/100 (\$1.00) Dollars, cash in hand paid by the hereinafter named Grantees and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, we, C.Y. LIU a/k/a CHUNG YUEN LIU, TRUSTEE UNDER REVOCABLE TRUST AGREEMENT OF CHUNG YUEN LIU, and RUTH WANG LIU, TRUSTEE UNDER REVOCABLE TRUST AGREEMENT OF RUTH WANG LIU, DATED SEPTEMBER 15, 2010, herein the Grantors, do hereby sell, transfer and convey unto IMAGING LAND HOLDINGS, LLC, a Tennessee limited liability company, herein the Grantee, its successors and assigns, the following described property:

IN THE CITY OF CHATTANOOGA, HAMILTON COUNTY, TENNESSEE:

Lot One (1), Liu's Addition to Gunbarrel Road, as shown by plat of record in Plat Book 61, Page 13, in the Register's Office of Hamilton County, Tennessee.

TOGETHER WITH easements created for the benefit of said Lot One (1) in Easement Agreement, dated November 19, 1988, recorded in Book 5239, Page 754, in the Register's Office of Hamilton County, Tennessee.

FOR PRIOR TITLE, see Deed from Ruth Wang Liu, to Ruth Wang Liu, Trustee under Revocable Trust Agreement of Ruth Wang Liu, dated September 15, 2010, and recorded on September 16, 2010 in Book 9250, Page 263, in the Register's Office of Hamilton County, Tennessee. See also, Deed from Chung Yuen Liu, to Chung Yuen Liu, Trustee under Revocable Trust Agreement, dated September 15, 2010 and recorded on September 16, 2010 in Book 9250, Page 260, in the Register's Office of Hamilton County, Tennessee. See also, Deed recorded in Book 3913, Page 158 and in Book 9250, Page 257, in the Register's Office of Hamilton County, Tennessee.



#### THIS CONVEYANCE IS MADE SUBJECT TO THE FOLLOWING:

Any governmental zoning and subdivision ordinances in effect thereon.

Electric Power Board of Chattanooga Easement as set out in instrument recorded in Book 4065, Page 392, in the Register's Office of Hamilton County, Tennessee, and as shown on recorded plat.

Five (5) foot Slope Easement as set out in instrument recorded in Book 4628, Page 710, in the Register's Office of Hamilton County, Tennessee, and as shown by plat of record in Plat Book 61, Page 13, in the Register's Office of Hamilton County, Tennessee.

Access, Drainage, and Utility Easements, and the terms, requirements, covenants, and conditions contained therein, as set forth in Easement Agreement recorded in Book 5239, Page 754, in the Register's Office of Hamilton County, Tennessee.

Ten (10) foot and fifteen (15) foot power and communication easements as shown by plat of record in Plat Book 61, Page 13, in the Register's Office of Hamilton County, Tennessee.

Conditions and easements contained in document of record in Book 2116, Page 186, in the Register's Office of Hamilton County, Tennessee.

All notes, stipulations, restrictions, easements, conditions, and regulations as shown, described or noted on plat of record in Plat Book 61, Page 13, in the Register's Office of Hamilton County, Tennessee.

TO HAVE AND TO HOLD the same unto the said IMAGING LAND HOLDINGS, LLC, a Tennessee limited liability company, its successors and assigns, forever in fee simple. The GRANTORS covenant that they are lawfully seized and possessed of said real estate, have full power and authority to sell and convey the same; that title thereto is clear, free and unencumbered, except as hereinabove mentioned, and will forever warrant and defend the same against all lawful claims.

[SIGNATURES TO FOLLOW ON NEXT PAGE]

TENNESSEE

TO BE EFFECTIVE as of the 30th day of October 3015.

C.Y. LIU also CHUNG YUEN LIU, TRUSTEE UNDER REVOCABLE TRUST AGREEMENT OF CHUNG YUEN LIU

STATE OF TENNESSEE COUNTY OF HAMILTON

On this 22<sup>M</sup> day of October 2015, before me personally appeared C.Y. LIU a/k/a CHUNG YUEN LIU, TRUSTEE UNDER REVOCABLE TRUST AGREEMENT OF CHUNG YUEN LIU, to me known to be the person described in and who executed the foregoing instrument (or proved to me on the basis of satisfactory evidence), and who acknowledged that he executed the same his free act and deed.

Witness my hand and Notarial Seal.

NOTARYPUBLIC -

Book and Page: GI 10603 545



	And the state of t
WITNESS my hand this 22nd day of Oc	tober 2015.
	RUTH WANG LIU, TRUSTEE UNDER REVOCABLE TRUST AGREEMENT OF RUTH WANG LIU, DATED SEPTEMBER 15, 2010
STATE OF Tennessee COUNTY OF Hamilton	
SEPTEMBER 15, 2010, to me known to be the	2015, before me personally appeared RUTH WANG UST AGREEMENT OF RUTH WANG LIU, DATED the person described in and who executed the foregoing actory evidence), and who acknowledged that she executed  NOTARYPUBLIC— My Compussion Expires:  STATE OF
STATE OF TENNESSEE COUNTY OF HAMILTON	TENNESSEE NOTARY PUBLIC
I hereby swear or affirm that the actual considera whichever is greater, is \$ 1,200,000,000 greater than the amount which the property would	ation for this transfer or value of the property transferred, at the date of agreement, which amount is equal to or have communited at a fair and voluntary sale.
	Mita Decosino, agent
Sworn and subscribed before me this 30th day or	f October 2015.
	NOTATY PUBLIC - My Commission Expires: 15/16/19/19/19/19/19/19/19/19/19/19/19/19/19/
h:deeds/2015Deeds/warranty/15-liu to imaging land holdings l	IIc-20152016



#### SUPPLEMENTAL ATTACHMENT B.II(E)(1)

**Detail of MRI Replacement Unit** 

#### SIEMENS

#### Healthcare



December 18, 2015

Dear Dr. Busch,

The Year of Manufacture for the MAGNETOM Verio FL# 400-341922 is 2010.

System is delivered with a one (1) year warranty.

At this time there is no sunset date for this system.

Thank You,

Karen Dixon

Product Sales Executive, MR Division

# 510(k) Premarket Notification



FDA Home
 Medical Devices
 Databases

510(t) | Delkovo | Registration & Listing | Adverse Events | Recalls | PMA | HDE | Classification | Standards CFR Title 21 | Radiation-Emitting Products | X-Ray Assembler | Medsun Reports | CLIA | TPLC | Inspections

New Search
Back To Search

Results

Device Classification Name System, Nuclear Magnetic Resonance Imaging K072237

510(K) Number MAGNETOM VERIO

Applican Device Name SIEMENS MEDICAL SOLUTIONS USA, INC.

Judith Campbell

51 Valley Stream Pkwy

Malvern, PA 19355-1406

Applicant Contact

Correspondent SIEMENS MEDICAL SOLUTIONS USA, INC.

51 Valley Stream Pkwy.

Judith Campbell Malvem, PA 19355-1406

Regulation Number 892,1000 Correspodent Contact

Classification Product Code SH

Date Received 08/13/2007

Decision Date 10/10/2007

Substantially Equivalent (SESE)

Regulation Medical Specialty Radiology

Decision

510k Review Panel

Radiology

Type Kiemmins Traditional

Nemmus

Combination Product Reviewed By Third Party Z 20

CDRH Recalls

#### List of Clinical Applications to be Provided by Upgraded MRI

#### MAGNETIC RESONANCE ANGIOGRAPHY (MRA)

SITE	CPT
Abdomen W/WO	74185
Arm W/WO	73225
Chest W/WO	71555
Head W/O	70544
Head W	70545
Head W/WO	70546
Leg W or WO	73725
Neck W/O	70547
Neck W	70548
Neck W/WO	70549
Pelvis W/O	72198
Spine W/WO	72159

#### **MAGNETIC RESONANCE IMAGING (MRI)**

Diagnostic

3-D Rendering W/O postprocess	76376
3-D Rendering W postprocess	76377
not Requiring Independent	
Workstation	76376
Requiring Independent	
Workstation	76377
Abdomen W/O	74181
Abdomen W	74182
Abdomen W/WO	74183
Ankle W/O	73721
Ankle W	73722
Ankle W/WO	73723
Arm W/O	73218
Arm W	73219
Arm W/WO	73220
Joint W/O	73221
Joint W	73222
Joint W/WO	73223
Brain W/O	70551
Brain W	70552
Brain W/WO	70553
One Breast	77058
Both Breasts	77059
Chest W/O	71550
Chest W	71551
Chest W/WO	71552



511 - 14/0	72224
Elbow W/O	73221
Face W/O	70540
Face W	70542
Face W/WO	70543
Finger Joint W/O	73221
Finger Joint W	73222
Finger Joint W/WO	73223
Foot W/O	73718
Foot W	73719
Foot Joints W/OI	73721
Foot Joints W	73722
Foot Joints WO/W	73723
Hand W/O	73218
Hand W	73219
Hand W/WO	73220
Hand Joints W/WO	73223
Joint	
Lower Extremity W/O	73721
Lower Extremity W	73721
Lower Extremity W/WO	73722
Upper Extremity WO	73723
Upper Extremity W	73222
Upper Extremity W/WO	73223
Knee W/O	73721
Knee W	73722
Knee W/WO	73723
Leg W/O	73718
Leg W	73719
Leg W/WO	73720
Joint W/O	73721
Joint W	73722
Joint W/WO	73723
Neck W/O	70540
Neck W	70542
Neck W/WO	70543
Orbit W/O	70540
Orbit W	70542
Orbit W/WO	70543
Pelvis W/O	72195
Pelvis W	72196
Pelvis W/WO	72197
Spine	
Cervical W/O	72141
Cervical W	72142
Cervical W/WO	72156
Lumbar W/O	72148
Lumbar W	72148
Editiod VV	14143



Lumbar W/WO	72158
Thoracic W/O	72146
Thoracic W	72147
Thoracic W/WO	72157
Temporomandibular Joint (TMJ)	70336
Toe W/O	73721
Toe W	73722
Toe W/WO	73723
Wrist W/O	73221





**MRI Vendor Quote** 

#### SIEMENS

Siemens Medical Solutions USA, Inc.

40 Liberty Boulevard, Malvern, PA 19355

BILL TO:

DIGITAL IMAGING OF NORTH GEORGIA DIAGNOSTIC PET/CT OF CHATTANOOGA 1301 MC CALLIE AVE CHATTANOOGA TN 37404

#### DOWN PAYMENT INVOICE EMENTAL

INVOICE NUMBER INVOICE DATE CUSTOMER NO. SALES ORDER NO. 75032100 09/28/2015 58117 30187782

DISTRICT 26
DIVISION 02

SHIP TO:

SHIPPED ON: TENNESSEE IMAGING AND VEIN CENTER 1949 GUNBARRELL RD CHATTANOOGA TN 37421

OUR PURCHASE ORDER	14/00

NUMBER: 1-CGR5UC

DATE: 09/24/2015

MRI

PAGE 1 of 1

	1/11/		
FOB POINT CARRIER'S NAME, FREIGH	HT REMARKS	SHIPPED VIA	
TERMS OF PAYMENT 10/80/10	TAX STATE TN		
DESCRIPTION/SERIAL NO.			TOTAL PRICE
Equipment Contract Total			1,052,000.00
EQUIPMENT TYPE: RS MAGNETOM Verio a Tim+ Dot	System		
Portion Billed Previously			0,00
10 % Down Payment Portion due			105,200.00
AMOUNT DUE NOW:			105,200.00

PLEASE DIRECT ANY INQUIRIES REGARDING THIS BILLING TO: csgsibillinginquirysoutheast.healthcare@siemens.com

#### PLEASE REMIT TO:

Siemens Medical Solutions USA, Inc. PO Box 120001 - Dept. 0733, DALLAS, TX 75312-0733

The customer is hereby informed that section 1128B(b) of the Social Security Act requires that discounts and other reductions in price or the existence of discount programs be properly disclosed and reflected in the costs claimed or charges made by a provider under Medicare or a State Health Program.

NOTICE: COMPLIANCE WITH LEGAL AND INTERNAL REGULATIONS IS AN INTEGRAL PART OF ALL BUSINESS PROCESSES AT SIEMENS, POSSIBLE INFRINGEMENTS CAN BE REPORTED TO OUR HELPDESK "TELL US" AT WWW.SIEMENS.COM/TELL-US PAST DUE INVOICES ARE SUBJECT TO A SERVICE CHARGE OF 11/2% PER MONTH, EQUAL TO 18% PER YEAR APPLICABLE.

GOODS HAVE BEEN CAREFULLY CHECKED AND SAFELY PACKED. NO RETURN OF MECHANDISE WILL BE ACCEPTED UNLESS PREVIOUSLY APPROVED. EQUIPMENT ORDERED IN

COLORSOTHERTHAN STANDARD COLORS CANNOT BE CHANGED WITHOUT PRIOR WRITTEN CONSENT OF SIEMENS MEDICAL SOLUTIONS USA, INC. ALL MERCHANDISEREMAINS THE PROPERTY OF SIEMENS MEDICAL SOLUTIONS USA, INC. UNTIL PAID FOR IN FULL. CLAIMS MUST BE MADE WITHIN SEVEN (7) DAYS AFTER RECEIPT OF SHIPMENT. THIS INVOICE IS FOR PAYMENT DUE PURSUANT TOTHE TERMS OF THE EQUIPMENT SALES AGREEMENT BETWEEN SIEMENS AND CUSTOMER PLEASE REFER TO THAT AGREEMENT FORALLAPPLICABLE TERMS AND CONDITIONS OF SALE AND THE SOFTWARE LICENSE SCHEDULE.



#### SUPPLEMENTAL ATTACHMENT C.Need.1

# Pages 11-R through 14-R replacing Pages 11 and 12 of the Application

#### **SECTION C**

#### NEED



- 1. Describe the relationship of this proposal toward the implementation of the State Health Plan and Tennessee's Health: Guidelines for Growth.
  - a) Please provide a response to each criterion and standard in Certificate of Need Categories that are applicable to the proposed project. Do not provide responses to General Criteria and Standards (pages 6-9) here.

#### Response:

#### Guidelines for Growth: Construction of a Health Care Institution

1. Any project that includes the addition of beds, services, or medical equipment will be reviewed under the standards for those specific activities.

Response: Not applicable. DRC will not be adding beds, services, or medical equipment at the New Location.

- 2. For relocation or replacement of an existing licensed health care institution:
  - a. The applicant should provide plans which include costs for both renovation and relocation, demonstrating the strengths and weaknesses of each alternative.

Response: DRC is relocating its Current TIVC Services to the Building newly constructed by Imaging Land Holdings LLC. DRC currently leases several units on multiple floors within Atrium Medical Building, owned by Colony FLI Atrium LLC. Patient care rooms are located on two floors, and the current lease does not give DRC the right or option for additional space to accommodate growth. Due to such restrictions under the lease and due to limitations in the physical layout and location, DRC is not able to renovate its current TIVC facility to the extent necessary. Therefore, construction of a new facility is the only viable option. The current lease expires in August 2016, and DRC anticipates that construction of the Building will be complete. However, DRC is hopeful that it may continue to operate the Current TIVC Services at the current location on a month-to-month basis if necessary until construction of the new facility is complete and its lease with Imaging Land Holdings commences.

b. The applicant should demonstrate that there is an acceptable existing or projected future demand for the proposed project.



Response: Because DRC is already providing radiology services in the same immediate area, and meeting the minimum standards for MRI utilization, there is an acceptable existing demand for its services to continue. There is no anticipated negative change in utilization rates with the construction and relocation to the Building and New Location.

Included at Attachment C.Need.1 are letters from several of DRC's referring physician groups in support of this CON application.

Section 3 of the Guidelines for Growth: Construction of a Health Care Institution applies only to the renovation or expansion of an existing licensed health care institution and is therefore not applicable.

#### Guidelines for Growth: ODC

1. The need for outpatient diagnostic services shall be determined on a county by county basis (with data presented for contiguous counties for comparative purposes) and should be projected four years into the future using available population figures.

Response: For the previous three years, DRC has met the need and utilization standards of 2880 MRI procedures per year at the TIVC location, and anticipates the same going forward. Below are the MRI utilization numbers for 2012, 2013, and 2014, and projected numbers for 2015, 2016, 2017, 2018, and 2019:

	2012	2013	2014	2015	2016	2017	2018	2019
MRI Procedures	3074	3165	3113	2884	2989	3115	3208	3304

2. Approval of additional outpatient diagnostic services will be made only when it is demonstrated that existing services in the applicant's geographical service area are not adequate and/or there are special circumstances that require additional services.

Response: As a whole, Hamilton County performed 52,299 MRI procedures in 2014 at an average of 2377 per magnet.

DRC is already providing radiology services, meeting the minimum standards for MRI utilization. Converting the Current TIVC Services to an ODC will not increase or add any additional services in the geographical service area, and DRC does not anticipate any material change in volume in any services that it provides. At the present volume



level, DRC has remained profitable and projects that it will continue to do so.

#### 3. Any special needs and circumstances.

Response: DRC is certain that the proposed ODC will meet the needs of its clientele because it is already providing such services at the current TIVC location as a physician practice.

Emergencies within the outpatient diagnostic facility will be managed in conformity with accepted medical practice. The New Location is just one block, or .3 miles, from Erlanger East, which includes an emergency room.

DRC already has in place protocols to assure that all clinical procedures are medically necessary and do not duplicate other services. DRC's radiologists only perform radiology procedures for patients with a valid referral and prescription, and if necessary, for whom their insurance company has preauthorized the service.

#### State Health Plan: 5 Principles for Achieving Better Health

- 1. <u>Healthy Lives</u>: The newly constructed Building will provide enhanced patient care and service in a modern, easily accessible location. DRC will continue to collaborate with providers to ensure high quality patient care, and will continue to contract with TennCare MCOs and to provide its patients with the most advanced radiology services.
- 2. Access to Care: DRC has provided radiology services to patients in the area since 1996, and has operated as TIVC since 2006. DRC's relocation of MRI services and operation as an ODC may actually improve access to MRI or other radiology services in its service area. DRC will be located in a modern, free-standing facility more easily accessible from Gunbarrel Road. DRC also believes that this new entranceway will be safer than the current congested location.
- 3. <u>Economic Efficiencies:</u> DRC will continue to meet the need standards for MRI services in Hamilton County. DRC's charges are projected to be lower than those of other outpatient facilities, and significantly less than the charges for radiology services by hospitals. Patient charges and facility revenue are not projected to materially change as a result of the relocation. Specifically, DRC's charges will not change from its current rates based on its new designation as an ODC.
- 4. <u>Quality of Care:</u> All of TIVC's radiologists are board-certified radiologists licensed in both Tennessee and Georgia and members of the American College of Radiology.
- 5. <u>Healthcare Workforce:</u> DRC employs exceptionally qualified radiologists, including radiologists specializing in interventional radiology.

DRC will continue to recruit high qualified radiologists and other staff as needed.

### SUPPLEMENTAL ATTACHMENT C.Need. SUPPLEMENTAL

Revised Historical MRI Utilization in DRC's PSA, revising the chart on Pages 16-17 of the Application

#### **Hamilton County Providers**

Provider	Type	Current # units (2014)	Distance from DRC	Use by Residents of PSA in 2014	2012	2013	2014	% Changed
Chattanooga Bone & Joint Surgeons	PO	1	8 miles	62%	1021	841	350	-65.72%
Chattanooga Imaging Downtown	RPO	2	8.4 miles	79%	2035	1540	1935	-4.91%
Chattanooga Imaging East	RPO	1	.22 miles	80%	2850	2822	2869	.67%
Chattanooga Imaging Hixson	RPO	1	9.7 miles	94%	2230	2386	2368	6.19%
Chattanooga Orthopaedic Group PC	PO	1	6.9 miles	69%	5332	5340	7004	31.36%
Chattanooga Outpatient Center	ODC	2	7.9 miles	71%	6465	7292	8659	33.94%
Erlanger East Campus	HOSP	1	.3 miles	71%	704	568	832	18.18%
Erlanger Medical Center	HOSP	3	10.8 miles	59%	10915	11558	12950	18.64%
Memorial Hixson Hospital	HOSP	2	9.7 miles	94%	2836	2488	2569	-9.41%
Memorial Hospital	HOSP	3	7.5 miles	69%	4096	4356	4244	3.61%
Memorial Ooltewah Imaging Center	H- Imagi ng	1	2.6 miles	90%	1050	1049	1028	-2.10%



Neurosurgical Group of	PO	1	10.8 miles	65%	1405	1198	1259	-10.39%
Chattanooga, P.C.								
Parkridge East Hospital	HOSP	1	12.3 miles	50%	919	1024	997	8.49%
Parkridge Medical Center	HOSP	1	7.1 miles	20%	2496	2054	2122	-14.98%

#### Other Counties in PSA

County/Provider	Туре	Current #Units (as of 08/15)	Distance from DRC	Use by Residents of PSA in 2014	2012	2013	2014	% Changed
Bradley – Cleveland Imaging	PO	1	23.3 miles	53%	2769	3509	3874	39.91%
Bradley – Skyridge Medical Center	HOSP	1	23.1 miles	78%	2499	2302	2261	-9.52%
Bradley – Skyridge Medical Center Westside	HOSP	2	23 miles	65%	2493	1818	1370	-45.05%
Marion – Parkridge West Hospital	HOSP	1	34 miles	77%	953	884	558	-41.45%
Rhea – Rhea Medical Center	HOSP	1	34.7 miles	Not reported by County	1530	1481	1495	-2.29%



#### SUPPLEMENTAL ATTACHMENT C.Economic Feasibility.4

Revised Pages 21-R and 22-R, revising Page 21 of the Application

Revised Projected Data Chart at 23-R and 24-R, revising Page 23 of the Agreement

2. Identify the funding sources for this project.



Please check the applicable item(s) below and briefly summarize how the project will be financed. (Documentation for the type of funding MUST be inserted at the end of the application, in the correct alpha/numeric order and identified as Attachment C, Economic Feasibility-2.)

\_\_\_\_ A. Commercial loan--Letter from lending institution or guarantor stating favorable initial contact, proposed loan amount, expected interest rates, anticipated term of the loan, and any restrictions or conditions;
\_\_\_\_ B. Tax-exempt bonds--Copy of preliminary resolution or a letter from the issuing authority stating favorable initial contact and a conditional agreement from an underwriter or investment banker to proceed with the issuance;
\_\_\_ C. General obligation bonds—Copy of resolution from issuing authority or minutes from the appropriate meeting.
\_\_\_ D. Grants--Notification of intent form for grant application or notice of grant award; or
\_\_\_ X E. Cash Reserves--Appropriate documentation from Chief Financial Officer.
\_\_ F. Other—Identify and document funding from all other sources.

Response: The project will be financed primarily with DRC's cash reserves. The monthly lease will be paid as due under the agreement. A funding commitment letter is attached as Attachment C, Economic Feasibility.2 and DRC's balance sheet as of September 2015 is attached in response to Question 10 (Economic Feasibility).

3. Discuss and document the reasonableness of the proposed project costs. If applicable, compare the cost per square foot of construction to similar projects recently approved by the Health Services and Development Agency.

Response: The estimated cost of the relocation is \$5,639,646.02. This cost consists of a ten-year fair market lease annualized at \$230,000 per year, for a total of \$2,300,000, plus utilities and taxes owed under the lease, in addition to equipment upgrades and associated service agreements. DRC is unaware of similar projects recently approved to relocate radiology practices.

4. Complete Historical and Projected Data Charts on the following two pages--Do not modify the Charts provided or submit Chart substitutions! Historical Data Chart represents revenue and expense information for the last three (3) years for which complete data is available for the institution. Projected Data Chart requests information for the two (2) years following the completion of this proposal. Projected Data Chart should reflect revenue and expense projections for the Proposal Only (i.e., if the application is for additional beds, include anticipated revenue from the proposed beds only, not from all beds in the facility).

Response: Please see the completed data charts on the following pages. Note that DRC's financials are presented using the cash basis method of accounting. As such, there are no "deductions from gross operating revenue." The Projected Data Chart reflects the gross revenue and expenses for the combined ODC, and not just the MRI service. Likewise, the

Historical Data Chart reflects the gross revenue and expenses for TIVC as a whole, and not just its MRI service.

#### PROJECTED DATA CHART

Give information for the two (2) years following the completion of this proposal. The fissilization in <u>January</u> (Month).

	variaar	y (Manual).	Year_2016_	Year_2017_
A.	Utiliz	ation Data (Specify unit of measure) All Services*	_16,221	16,545
B.	Revei	nue from Services to Patients		
	1.	Inpatient Services	\$0	\$0
	2.	Outpatient Services	\$3,583,940_	\$3,655,619_
	3.	Emergency Services	0	0
	4.	Other Operating Revenue (Specify)	0	0
		<b>Gross Operating Revenue</b>	\$3,583,940_	\$3,655,619_
C.	Dedu	ctions from Gross Operating Revenue		
	1.	Contractual Adjustments	\$	\$
	2.	Provision for Charity Care		
	3.	Provisions for Bad Debt		
		<b>Total Deductions</b>	\$	\$
NE'	Г ОРЕ	RATING REVENUE	\$	\$
D.	Opera	ating Expenses		
	1.	Salaries and Wages	\$723,845	\$734,702
	2.	Physician's Salaries and Wages		-
	3.	Supplies	\$300,316	\$304,820
	4.	Taxes	\$ 2,878	\$2,922
	5.	Depreciation	**	
	6.	Rent	\$219,941	\$223,240
	7.	Interest, other than Capital		-
	8.	Management Fees	#100 COO	<b>4101.60</b>
		<ul><li>a. Fees to Affiliates</li><li>b. Fees to Non-Affiliates</li></ul>	\$129,692 None	
	9.	Other Expenses (Specify) Equipment, insurance, benefits, office supplies, maintenance	None \$1,658,705	\$1,693,213
		Total Operating Expenses	\$3,035,377_	\$3,090,534_
E.	Other	Revenue (Expenses) Net (Specify) Sub-lease, interest	\$33,600	\$35,000
NET OPERATING INCOME (LOSS)			\$582,163	\$600,085
F.	Capit	al Expenditures		
	1.	Retirement of Principal	\$	\$
	2.	Interest	-	
		Total Capital Expenditures	\$	\$
		RATING INCOME (LOSS) PITAL EXPENDITURES	5582,163	\$600,085

\* Services include Bone Density, Sclerotherapy, MRI, CT, Mammography, Laser, Phlebectomy, Nuclear Medicine, Ultrasound, X-Ray, Liver Paracentesis, Fluoroscopy, Follow-up vein procedures.



# ORIGINAL Supplemental- #2

DIAGNOSTIC RADIOLOGY CONSULTANTS

CN1512-058

# CHAMBLISS

Liberty Tower
605 Chestnut Street, Suite 1700
Chattanooga, TN 37450
(423) 756-3000
chamblisslaw.com

CHAMBLISS, BAHNER & STOPHEL, P.C.

**SUPPLEMENTAL #2** 

December 29, 2015 10:42 am

JAMES L. CATANZARO, JR.
DIRECT DIAL (423) 757-0274
DIRECT FAX (423) 508-1274
jcatanzaro@chamblisslaw.com

ALSO LICENSED IN GEORGIA

December 28, 2015

#### **VIA FEDERAL EXPRESS**

Jeff Grimm
Health Examiner
Tennessee Health Services and Development Agency
502 Deaderick Street
Andrew Jackson Building, 9th Floor
Nashville, TN 37243

Re: Diagnostic Radiology Consultants' Supplemental Responses – CN1512-058

Dear Mr. Grimm:

Enclosed please find in triplicate the responses to your supplemental questions dated December 23, 2015, relating to the Certificate of Need Application submitted by Diagnostic Radiology Consultants, P.A. ("DRC").

Respectfully

James L./Catanzaro, Jr.

Enclosyre

**December 29, 2015** 



#### State of Tennessee

#### Health Services and Development Agency 10:42 am

Andrew Jackson Building, 9th Floor

www.tn.gov/hsda Phone: 615-741-2364/Fax: 615-741-9884

#### 9. Section C, Economic Feasibility Items 1 (Project Costs Chart) and II (Funding)

<u>Item I.</u> - As noted previously, please clarify the cost and service agreement of the <u>MRI</u> unit.

The response with vendor quote documentation identifies a cost of \$1,052,000 for the replacement 3.0 Tesla Siemens MRI unit. What accounts for the remaining balance of the \$1,556,098 total fixed equipment amount shown in Line A.7 of the Project Costs Chart? Please clarify by providing a breakout of the equipment by type & cost included in the total amount.

Response: The breakdown of the total fixed equipment on the Project Costs Chart is as follows:

Replacement MRI: \$1,052,000.00

• Replacement CT (Somatom Scope Power YMAT): \$254,098.00

 Replacement Mammography (Mammomat Inspiration Prime Edition): \$250,000.00

Total: \$1,556,098.00

#### 10. Section C, Economic Feasibility, Item 4. (Historical and Projected Data Charts)

#### Both Charts -

Please provide a detail or breakout of "Other Expenses", such as annual costs related to the MRI service agreement and fees to radiologists for imaging interpretation services. Please use the format provided in Exhibit 1 at the end of this letter.

The response is noted. In reviewing the professional fees, it appears the amounts paid by the applicant for imaging interpretation services averaged approximately \$987,000/year from FY 2012 – FY 2014. What accounts for the 27% decrease to an average of approximately \$723,000/year in the Projected Data Chart for this project? Please clarify.

Response: As noted on page 9 of DRC's Supplemental Responses dated December 21, 2015, all DRC radiologists are paid salaries, but such salaries are booked on DRC's internal financials as a separate "professional interpretation" line item rather than as part of "staff salaries." Beginning in August 2015, DRC made an adjustment to its methodology for calculating the professional component of the radiologist salaries in order to bring them in line with current market levels. This accounts for the projected decrease in "professional interpretation fees" for 2016 and 2017.

Other - The applicant notes that the Historical Data Chart contains revenues and expenses for TVIC as a whole. As such, please also identify the utilization of all

December 29, 2015 10:42 am

imaging services of TVIC, including MRI, CT, ultrasound, etc., in a revised Historical Data Chart and submit labeled as page 22-R(2).

Response: Please see the revised Historical Data Chart, labeled page 22-R(2) and 23-R(2) and attached hereto as Supplemental Attachment C. Economic Feasibility. 4.

December 29, 2015 10:42 am

#### **AFFIDAVIT**

STATE OF TENNESSEE	
COUNTY OF Hamilton	
NAME OF FACILITY: Diagnostic Radiology Imagi	Consultants of 619 Tennessee y and Ven Center
I, <u>James Bold</u> , after first being duly	
applicant named in this Certificate of Need applica	
have reviewed all of the supplemental information s	submitted herewith, and that it is true,
accurate, and complete.	
Sig	President nature/Title
Sworn to and subscribed before me, a Notary Public, the witness my hand at office in the County of	nis the 28th day of <u>Accember</u> , 20 <u>15</u> , <u>iltim</u> , State of Tennessee.
NO	Jeresa a. Arthur TARY PUBLIC
My commission expires March 25,	2017.
HF-0043	ARTACATE AND ARTACATE
Revised 7/02	TENNESSEE SE SE

December 29, 2015 10:42 am

# SUPPLEMENTAL ATTACHMENT C. ECONOMIC FEASIBILITY. 4

Historical Data Chart Labeled 22-R(2) and 23-R(2), revising page 22 of the CON Application

#### HISTORICAL DATA CHART

**December 29, 2015** 

Give information for the last *three (3)* years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for which complete data are available for the last three (3) years for the last three (4) years for the last three (5) years for the last three (6) years for the last three (6) years for the last three (6) years for the last three (7) years for the last three (8) ye

6.	)		Year 2012	Year 2013	Year 2014
A.	Util	ization Data (Specify unit of measure) All Services*	16267	17151	16417
					=======================================
B.	. Revenue from Services to Patients				
	1.	Inpatient Services	\$0	\$0	\$0
	2.	Outpatient Services	\$4,290,775	\$4,055,585	\$3,703,867
	3.	Emergency Services		0	0
	4.	Other Operating Revenue (Specify)	0	0	0
		Gross Operating Revenue	\$4,290,775	\$4,055,585	\$3,703,867
C.	Ded	uctions from Gross Operating Revenue			
	1,:	Contractual Adjustments	\$	\$	\$
	2.	Provision for Charity Care	-		
	3,	Provisions for Bad Debt			
		Total Deductions	<b>\$0</b>	<b>\$0</b>	\$0
NE	T OP	ERATING REVENUE	\$4,290,775	\$4,055,585	\$3,703,867
D.	Ope	rating Expenses			
	1.	Salaries and Wages	\$534,073	\$546,765	\$611,567
	2.	Physician's Salaries and Wages	0	0	0
	3.	Supplies	\$387,921	\$285,084	\$361,664
	4.	Taxes	\$57,665	\$12,840	\$4,217
	5.	Depreciation	00	0	0
	6.	Rent	\$185,722	\$198,906	\$218,381
	7.	Interest, other than Capital	\$11,768	\$7,645	\$3,858
	8.	Management Fees:			
		a. Fees to Affiliates	00	00	00
		b. Fees to Non-Affiliates	\$185,638	\$158,095	\$113,822
	9.	Other Expenses (Specify) <b>Equipment, insurance,</b> <b>benefits, office supplies, maintenance</b>	\$2,250,782	\$2,200,558	\$2,090,481
		Total Operating Expenses	\$3,613,569	\$3,409,893	\$3,403,990
E.	Othe	er Revenue (Expenses) – Net (Specify)	\$36,144	\$26,348	\$102,365
NE'	NET OPERATING INCOME (LOSS)		\$713,350	\$672,040	\$402,242
F.	F. Capital Expenditures				
	1.	Retirement of Principal	\$0	\$0	\$0
	2.	Interest	0	0	00
		Total Capital Expenditures	\$0	\$0	\$0
NET OPERATING INCOME (LOSS)		\$713,350	\$672,040	\$402,242	
LES	SS CA	PITAL EXPENDITURES			

\* Services include Bone Density, Sclerotherapy, MRI, CT, Mammography, La **Qe Cambero 29, 2015**Nuclear Medicine, Ultrasound, X-Ray, Liver Paracentesis, Fluoroscopy, Follow **1012** in **Proceedady**.